



Barwon Coast
Committee of
Management Inc.

ANNUAL REPORT
2014/2015

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CHAIRMAN AND GENERAL MANAGER'S REPORT

It gives us great pleasure to present this very positive annual report on Barwon Coast's 2014/15 year.

Barwon Coast continues to serve its community, visitors and our Crown land environments with a high standard, minimum of fuss and relatively low public profile endeavour. Our dedicated staff are highly motivated and led well by experienced, knowledgeable and very capable senior managers operating under the direction of an experienced General Manager, and an independent voluntary Committee of Management (BCCoM) who possess a wide range of appropriate and complementary skills. Barwon Coast employs permanent and part time staff who are supported by a range of consultants and contractors enabling them to carry out the many required functions. Barwon Coast continues to support and work with key environmental community groups that contribute valuable time and resources in helping meet our objectives.

Barwon Coast maintains financial viability through the continuation of business planning that has established our three highly successful accommodation parks - Barwon Heads and Riverview Family Caravan Parks and the seasonal Riverside camping ground - which generate a significant operational surplus. Income is also derived from a number of commercial leases and licensed operations.

The year in reflection:

Highlights & achievements

- A strong natural resource program, driven by staff, supported by contractors, for habitat protection;
- A responsive high level of service to visitor and facility provision and maintenance;
- Fire services upgrade at all parks finalised, making them fully compliant with CFA & State government regulations;
- Completion of riverside east bank, near bridge, boardwalk design & planning;

- Completion of 13th beach off road path from Stephens Parade to 'Signpost' car park;
- Upgrade of West Bank Barwon River playground and other facilities;
- Sand dune replenishment works whilst design of Ocean Grove Main Beach (OGMB) geo textile sand bag wall dune toe protection system was undertaken;
- Provision of summer season community shuttle bus service, funded jointly between Barwon Coast, City of Greater Geelong (COGG), Coles, The Echo, Barwon Heads Trader Association & Ocean Grove Business Association;
- Summer Activities Education Program provided free by Barwon Coast in the caravan parks;
- The continued provision of professional life saving services at the Spit 18W, 7 days a week for peak holiday period and additional personnel at OGMB in partnership with COGG.

Challenges

- Storm surge events caused major damage to OGMB dunes, Barwon Heads seawall and promenade and a number of beach access staircases sustained damage;
- Increasing pressures on the natural and built environments from increasing visitor numbers;
- Increasing demand for camping, caravanning and accommodation, especially during peak period.

Significant personnel changes

During the reporting period significant staff changes occurred; Bob Jordan, General Manager of 15 years standing retired; as did Cynthia Potter, Administration Coordinator of 25 years, initially with the Ocean Grove Foreshore Committee of Management.

The reporting period also saw the retirement of committee members; Mark Edmonds, 13 years, 10 of which were as Chairman; and Committee members Danny Keating and John Lesser, both being appointed in October 2005.

Losing so many highly capable and experienced staff and committee members within such a short space of time presented a significant challenge for the BCCoM to address.



Left: Ocean Grove Spit

Gary McPike, General Manager
and Phil Emery, Chairman



Fortunately we have been lucky to secure the services of well credentialed replacements including Gary McPike, General Manager (ex EO, Otway Coast Committee); Abigail Adams, Corporate Services Manager (ex CFO, Mt Hotham Alpine Resort Management Board).

In October 2014 Tony Overman was appointed Chairman of BCCoM; and 3 new members, Briony Darcy, Ross Middleton and Phil Emery joined the Committee.

Tony was doing a wonderful job as chairman before he was seconded to work for Department of Environment, Land, Water and Planning (DELWP) on a major state strategic water planning project. This meant he had to relinquish his role as chair due to the possibility of perceived conflicts of interest since BCCoM reports to DELWP. Tony remains committed to ongoing involvement as an active member of BCCoM. Phil Emery was appointed as chairman from August 2015.

Planning for the future

- Developing a new **Coastal Management Plan** for 2016 - 2019 in line with Victorian Coastal Strategy and Central Regional Coastal Plan and addressing the major challenges of:
 - Meeting the demands of **population growth** especially from nearby Armstrong Creek and Warralily developments including traffic management and car parking; beach/river access; erosion prevention; indigenous flora and fauna protection; accommodation demands; public facilities needs; waste management; dissemination of public information about the environment; activities and protective restrictions; user engagement and surveys and much more;
 - Planning for the increasing effects of **climate change** on our wonderful yet fragile coastal landscape;
 - Committing to ongoing programs to care for and protect the sand dune habitat for biodiversity priorities
 - Increasing our level of **genuine community, user and stakeholder engagement** in all major directions and projects;
- We are currently developing a master plan to meet the short to long term needs of both the Barwon Heads Caravan Park (BHCP) users and the Barwon Heads Football and Netball Club who use the Howard Harmer Reserve and multipurpose facility within BHCP.
- Developing a style guide for all manner of BC works including buildings, signage, retaining walls, handrails, stairs, seats, paths, shelters and more;

- Completion of the OGMB dunes protective geo-textile bag wall will now be followed by design and construction of a new beach access ramp;
- Ocean Grove Surf Beach Complex redevelopment, including both the Dunes Cafe and the Ocean Grove Surf Life Saving Club;
- Review of accommodation trends and improved online marketing opportunities to ensure the prosperity of our lifeblood income from the caravan parks;
- Careful review of our commercial leases to ensure best outcomes for users and best return for Barwon Coast, and consequently the greater community, in the longer term;
- Continuing review of our strategies to protect our land based flora and fauna and our coastal marine environments.

Acknowledgements

Firstly, we must acknowledge the fine work of all our staff in general and in particular the leadership of senior Barwon Coast management; John Henderson, Manager Coastal Operations; Warren Chapman, Manager Natural Resource Planning; Maddie Glynn, Manager Community Liaison & Education; Caravan Park Managers: John Paskas & Trina Kerans at Barwon Heads Caravan Park and Dallas & Lisa Sheedy at Riverview Family Caravan Park

Secondly, we acknowledge Committee members for providing high level decision making, knowledgeable and prudent directional leadership in an increasingly time consuming and demanding, ever more accountable, public administration environment.

Finally and importantly to our community partners; who partner with Barwon Coast to provide real and enduring outcomes for the greater community: Friends of the Bluff, Ocean Grove CoastCare, Friends of the Lobster Pot, Friends of the Hooded Plover Bellarine, Barwon Heads Sustainability Group, Friends of Riverside Camping Ground, Barwon Heads Primary School, Ocean Grove and 13th Beach SLSC's, Barwon Heads Football Netball Club, Lions Club of Ocean Grove Barwon Heads.

Chairman: **Phil Emery**

General Manager: **Gary McPike**

ABOUT THE BARWON COAST COMMITTEE OF MANAGEMENT

The Barwon Coast Committee of Management Incorporated (Barwon Coast) was established under the *Crown Land (Reserves) Act 1978* in July 1995 as a result of the Ocean Grove Foreshore Committee and Barwon Heads Park Committee being amalgamated by the Victorian State government.

Barwon Coast is responsible for managing 13km of coastal Crown land reserves, being barrier sand dune system between 42W Blue Rocks west end 13th Beach through to 7W Collendina east side of Ocean Grove along the Bass Strait coast of the Bellarine Peninsula in Victoria. Within these reserves, Barwon Coast provides for and manages the Barwon Heads Caravan Park, Riverview Family Caravan Park in Ocean Grove and Riverside Camp Ground on the Ocean Grove Spit and the Local Port of Barwon Heads.

The six key areas of responsibility are:

- **Natural resource protection:** protecting local indigenous plants and animals;
- **Natural resource development:** managing public use and development of the reserves;
- **Tourism, recreation and education:** supporting community, business and environment;

- **Accommodation operations:** maintenance, promotion and improvements;
- **Commercial leases and licences:** for services provision and income generation;
- **Local Port operations:** management of the Local Port of Barwon Heads for safe boating.

Barwon Coast generates about \$5.5m in revenue annually with over 90% coming from caravan park operations at Barwon Heads and Ocean Grove. Other revenue is generated from a range of sources including lease, licence and permit fees, and grant applications. The surplus revenue generated from the caravan park operation provides funding for the management of the natural and developed coastal environs reserves that are the responsibility of Barwon Coast.

Barwon Coast Area of Jurisdiction

- Barwon Heads Caravan Park
- Riverside Camping Area
- Riverview Family Caravan Park

Area of Jurisdiction



Relevant Legislation

The *Crown Land (Reserves) Act 1978* allows the committee to manage, improve, maintain and control the land for the purposes for which it is reserved, and empowers the regulations over the reserve.

The *Coastal Management Act 1995* requires Barwon Coast to obtain works and improvements consent for developments in the coastal reserves. Barwon Coast is also required to obtain appropriate approvals under the *Planning and Environment Act 1988*.

The Barwon Coast Committee must be alert to the expectations of the *Flora and Fauna Guarantee Act 1988*, *Wildlife Act 1975* and *Environment Protection Act 1970*.

The *Coastal Management Act 1995* also requires Barwon Coast to prepare a Coastal Management Plan that must:

- Set out the land management requirements for the area;
- Include a three year business plan describing proposed works for the area; and
- Be consistent with the Victorian Coastal Strategy and any other strategic plan that applies to the reserves.

The objectives and strategies of the Victorian Coastal Strategy underpin the strategic directions outlined in the Coastal Management Plan. The Barwon Coast Coastal Management Plan 2012/13 – 2014/15 is currently under review and the next iteration is expected to be completed in 2016. Pages 8 to 11 detail the progress of the actions of the plan.

The responsible Victorian Ministers for the reporting period were:

- the Hon. Ryan Smith, MLA, Minister for Environment & Climate Change, 1 July 2014 to 3 December 2014
- the Hon. Lisa Neville MP, Minister for Environment, Climate Change and Water, 4 December 2014 to 30 June 2015

Barwon Coast has a management agreement for the Local Port under the *Port Management Act 1995*, and is the appointed Waterway Manager under section 6 of the *Marine Safety Act 2010*. Under the former act, Barwon Coast is able to manage operations of the local port with respect to boating with a view to ensuring operations are safe, efficient and effective. The *Marine Safety Act 2010* purpose is to ensure integrity of marine infrastructure, operations, and safe operations of vessels.

The Barwon Coast Committee complies with the requirements of Divisions 2 & 3 of Part 5 of the *Public Administration Act 2004*.



THE COMMITTEE AND MANAGEMENT

Under the *Crown Land (Reserves) Act 1978*, the Minister for Environment, Climate Change and Water Hon Lisa Neville appoints committee members for a term of three years. Committee members operate in a voluntary capacity, meeting regularly to oversee and provide direction to the General Manager who manages a workforce of around 35 permanent employees plus casual workers.

The Committee forms Sub-Committees when required. During the reporting period there was a Finance Sub-Committee which was replaced with an Audit Sub-Committee, and a Coastal Management Plan Committee.

Committee Attendance

Meetings Held	11
Members	Attended/Possible Attendance
Phil Emery	8/8
Tony Overman	11/11
Mark Rodrigue*	4/11
Ron Patterson	7/11
Kerry Petty	7/11
Sandy Gatehouse	10/11
Ross Middleton	8/8
Briony Darcy	7/8
Mark Edmonds	3/3
Danny Keating	2/3
John Lesser	3/3

*Extended leave of absence was granted for 4 meetings.



Phil Emery
(Chair, August 2015 – Current)

Commencement of appointment 1 October 2014. A local resident since 1980, Phil has worked locally and overseas as a business manager and CEO as well as been a teacher

at secondary and tertiary levels in science, environmental and technology. He is a keen daily beach user, founding the Ocean Grove Harriers in 1985 and is on the committee of the Ocean Grove Football and Netball Club.



Tony Overman
(Chair, 1 October 2014 – August 2015)

Commencement of appointment 1 July 2013. Tony's work experience covers a broad range of roles in natural resources management in the public and private sectors, including Fisheries

and Wildlife, Parks, Flora and Fauna, Catchment Management and Corporate Sustainability. He is the Coordinator of Strategy and Sustainability with Barwon Water in Geelong.



Mark Rodrigue (Deputy Chair, March 2013 – current)

Commencement of appointment September 2008. Mark is a Barwon Heads resident having both personal and professional passion for the marine and coastal environments currently

working as a manager of marine protected areas within Parks Victoria. He is an active member of Friends of the Bluff and the Barwon Heads Festival of the Sea.



Sandy Gatehouse B.Jur LLB
(Chair Audit Sub Committee, October 2014 – current)

Commencement of appointment 1 July 2013.

Sandy has a strong history of community involvement and commitment. She grew up

in Barwon Heads and has had a strong connection with it for over 50 years. A lawyer by training, Sandy has demonstrated capacity in legal practice, corporate governance, risk management, contracting, strategic planning, and stakeholder management.



Briony Darcy

Commencement of appointment 1 October 2014. Briony is an enthusiastic sustainability advocate, member of the Geelong Sustainability Group and is actively involved in Sustainable House Day. She is passionate about preserving

and enhancing our beautiful coastline for future generations. She is an architect running a local practice, and brings over 13 years of experience in small business.



Ron Patterson

Commencement of appointment 1 October 2011. Ron has resided in Ocean Grove for over 36 years with a professional background as a Consulting Engineer in civil and environmental engineering. He has been a member of

kindergarten and school councils and was an inaugural member of the Ocean Grove Neighbourhood Centre and more recently a member of Barwon Water's Environmental Consultative Committee. Many years of summer riverside camping and use of local beach areas motivate him to their care and protection.



Kerry Petty

Commencement of appointment 1 July 2013. Kerry has over 13 years of experience in natural resource and environmental planning with specialist skills in community development, strategic planning and

organisational development. Kerry currently works in Community Health.



Ross Middleton

Commencement of appointment 1 October 2014. Ross is a consulting civil and environmental engineer, and brings over 30 years professional experience to the Committee. He is a member of Ocean

Grove Coastcare, and enjoys beachcombing, kayaking and bird watching along the Barwon estuary.

Mark Edmonds BA GAICD (1 April 2001 – 30 September 2014) (Chair, October 2005 – September 2014)

Mark has extensive business experience in leadership, governance, marketing, property, and product/services sourcing through his 30 year retail career and is a graduate of the Australian Institute of Company Directors.

Danny Keating (1 October 2005 – 30 September 2014)

Danny is a specialist Local Government Consultant with expertise in strategic financial planning, organisational reviews, policy development and good governance. He has been a resident of Ocean Grove for 30 years, has been involved in a number of local community and sporting organisations. Danny was also the Finance Sub-Committee Chair.

John Lesser (1 October 2005 – 30 September 2014)

John has a professional background in law and education, and is a Magistrate. John moved to Ocean Grove in 1980, and has been a regular beach and river user ever since and has been involved with a number of local community organisations.

ORGANISATIONAL CHART

GENERAL MANAGER

Gary McPike (from April 2015)
Bob Jordan
(2000 – March 2015)

ADMINISTRATION COORDINATOR

Position Vacant
Cynthia Potter (until Nov 2014)

Project Manager (PT)

Kevin Johnson

MANAGER NATURAL RESOURCE PLANNING

Warren Chapman

- Biodiversity Planning
- Flora & Fauna Database
- Climate Change Impact
- Land Information System
- The Local Port of Barwon Heads

MANAGER COASTAL OPERATIONS

John Henderson

- Natural Resource Management
- Infrastructure Management and Capital Works
- Visitor Services

MANAGER COMMUNITY LIAISON & EDUCATION

Maddie Glynn

- Environmental Education
- Community programs
- Wildlife Protection
- Products & Project Development
- Visitor Services

PARK MANAGERS

Jon Paskas
Trina Kerans

- Barwon Heads Caravan Park

PARK MANAGERS

Dallas & Lisa Sheedy

- Riverview Family Caravan Park

COASTAL MANAGEMENT PLAN

The table below details all the actions from the most recent Coastal Management Plan 2012-15 and reports on the status of those actions during the reporting period.

7.2.1 Overall Area of Responsibility	Priority	Status	Comment
Operational/Management Actions			
7.2.1.1 Continue & enhance Pest Plant and Animal Control programs	Ongoing	Ongoing	Approximately 3000 hrs pest plant works, 800 hrs pest animal work (not including volunteer contribution).
7.2.1.2 Document environmental management principles for the dune system along the coast including habitat assessments	High	Ongoing	Carried out the ongoing control of weeds within the Bluff Woodland area being the VicRoads Bridges project vegetation offset site for habitat net gain. Conducted revegetation works to improve conservation values and protect coastal cliffs and dunes. In total around 1,000 local indigenous plants were reinstated throughout the coastal reserves.
7.2.1.3 Review and update Fire Prevention Plan	High	Ongoing	An ongoing Annual activity as part of Emergency Management Plan review.
7.2.1.4 Review management of local laws controlling dogs on beaches etc, with City of Greater Geelong	High	Ongoing	Barwon Coast engaged City of Greater Geelong 40hrs of patrols and infringements were issued.
7.2.2 Ocean Grove Dunes Zone (7W to 13W)	Priority	Status	Comment
Operational/Management Actions			
7.2.2.1 Dune protection works, foredune intrusions	Ongoing	Ongoing	3 school field visits.
Administration Actions			
7.2.2.2 Continue dune education programs involving schools and Bellarine Catchment Network	Ongoing	Ongoing	900 participants within 30 visiting groups, across all zones.
7.2.2.3 Continue to develop community/service club involvement in dune protection activities	Ongoing	Ongoing	Conservation Volunteers Aust, Coastcare, Green Army group activities.
7.2 Urban Foreshore Zone (13W - 16W)	Priority	Status	Comment
Capital Works Planning			
7.2.1 Review feasibility of Shuttle Bus including 13th Beach	Medium	Underway	Scope and costings will be analysed as part of FY17 budget process.
7.2.2 Prepare a concept plan identifying potential areas for expansion of, or creation of additional grassed recreation areas at OGMB west of promenade	Low	Completed	Review to be included in the next iteration of the Coastal Management Plan.
7.2.3 Surf Beach complex redevelopment - SLSC & Dunes	High	Underway	Barwon Coast engaged an architect and a project manager to scope and cost the redevelopment.
Administration Actions			
7.2.3.1 Liaise with the operators of The Dunes and the OG Surf Life Saving Club to determine future requirements in terms of building development	High	Ongoing	Ongoing - See 7.2.3
7.3 The Spit Zone 16W to 20W	Priority	Status	Comment
Capital Works Actions			
7.3.1 Undertake enhancement works to identified car parking areas; RAAFS (19W), BRIDGE (20W), OCEANSIDE (17W), CENTRE (18W), SANDY POINT (21W) including definition of area, vegetation and facility enhancement	Medium	Underway	To be considered in the next iteration of the Coastal Management Plan.
7.3.2 Provide a toilet facility within the Bridge Car Park, ocean side, to serve beach visitors and fishermen	Medium	Underway	Finalised planning for the construction of the 20W Bridge car park. Planned for 2015/16 Capital Works.
7.3.3. Develop a trail along the east bank of the Barwon River (Trail Strategy) - including sections of boardwalk	Medium	Underway	Construction of elevated timber boardwalk planned for completion in FY2016 just north of the road bridge on the east bank shared trail along the river side of Ocean Grove Spit.
7.3.4 Increase parking and picnic facilities within the Riverside area	Medium	Underway	To be considered in next iteration of the Coastal Management Plan. Mainly relates to the proposals within the Ocean Grove Spit masterplan. (See 7.3.1). Some work undertaken on Bridge Car Park.

COASTAL MANAGEMENT PLAN

7.3 The Spit Zone 16W to 20W (continued)	Priority	Status	Comment
Operational/Management Actions			
7.2.4.1 Establish and implement an on-going vegetation program aimed at long term replacement of exotic species	Ongoing	Ongoing	Ongoing, guidance in Mark Trengove vegetation report
7.2.4.2 Establish an ongoing maintenance program for the river wall on east bank of river	Ongoing	Ongoing	Ongoing
Administration Actions			
7.2.4.3 Assess the physical and economic impact of continuing "bush camping" at its present level	Medium	Ongoing	Riverside increased operating level in 2014/15 to include Easter and Labour Day LWE. Economic & social benefits – No observed environmental impact. Potential for Group Stay near TB5 as per O G Spit Masterplan
7.4 Barwon River Estuary/Port Zone 22W to 27W	Priority	Status	Comment
Capital Works Actions			
7.4.1 a) Upgrade facilities at the Ozone Road playground/picnic area.	Low	Completed	
b) Connect Latrine to sewer		NR	Need to review if achievable (costs)/necessary.
7.4.2 Upgrade Flinders Pde playground	High	Completed	Project delivered a substantial playground and toilet facility upgrade.
7.4.3 Continue detailed development of Heritage Centre (Lobster Pot), Jetty Road, including landscape improvement, vegetation screens, building improvements	Medium	Completed	Works included support for a mosaic installation by friends of the Lobster Pot.
7.4.4 Undertake construction of pedestrian facilities (angled steps near ATH) and landscaping around Fishermen's Jetty area, noting Trails Strategy & Mouth to mountain project	Medium	NR	To be reviewed in next iteration of the Coastal Management Plan.
Operational/Management Actions			
7.2.5.1 Undertake locally indigenous vegetation management to allow for new plantings and to provide views where appropriate	Ongoing	Ongoing	2 school field visits.
7.2.5.2 Improve the Aids to Navigation in the river mouth (Funded by DoT, Ports)	Ongoing	Ongoing	Local Port management works focused on aids to navigation maintenance. New markers and navigation light planned for completion in FY2016.
7.2.5.3 Provide interpretive information as part of Boatshed facility (Lions)	Medium	Completed	
7.5 The Bluff Zone 27W to 30W	Priority	Status	Comment
Capital Works Actions			
7.5.2 28W Car Park and access trail to Rotary Boardwalk	Low	Underway	Designs completed. Need to address run off/erosion issues Possible impact from outcome of BHFNC discussions on vehicle access/egress.
Operational/Management Actions			
7.2.6.5 Undertake focused vegetation enhancement works, as set out in the Bluff Conservation Action Plan	Ongoing	Underway	Brush matting laid at 30W. Two school field visits.
7.2.6.6 Cliff stability monitoring for hazard	Ongoing	Underway	Ongoing
7.2.6.7 Manage for Hooded Plover protection	Ongoing	Underway	Hooded Plover protection is ongoing with City of Greater Geelong, BirdLife Australia and aligned friends of Hooded Plover group.
Administration Actions			
7.2.6.8 Review findings arising from The Bluff Conservation Management Plan, and incorporate in Works Program	High	Completed	

COASTAL MANAGEMENT PLAN

7.6 Thirteenth Beach Zone 30W to 42W	Priority	Status	Comment
Capital Works Actions			
7.6.1 Implement Trail 13th Beach rd. (Off Road)	High	Underway	Stage 1 completed – Stephens Pde to Signpost car park. Stage 2 designed – Stephens Pde to Beacon car park. Stage 3 Signpost to 13th Beach SLSC – deferred to next iteration of CMP.
7.6.2 Car park upgrades 31W Cylinders – stop creep into dunes	Medium	Completed	
Operational/Management Actions			
7.2.7.1 Undertake pest animal control works associated with Hooded Plover habitat	Ongoing	Underway	Ongoing
7.2.7.2 Review and monitor horse riding and dog walking activity, and any impact upon habitat / ecological values	Ongoing	Underway	CoGG local laws patrols occurred.
7.7.7 Accommodation (Structured, Caravanning and Camping)	Priority	Status	Comment
Capital Works Actions			
Barwon Heads Caravan Park – Master Plan			
7.7.1 Install Cabins – 1br & 2 br at park entrance	Medium	Underway	Masterplan review required.
7.7.2 Develop options for Group Stay Facility	Medium	Not started	To be explored during next Caravan Park's master plan process.
Riverview Family Caravan Park – Master Plan			
7.7.3 Change main access to Park Roadworks – internal & external	Medium	Underway	Caravan Park master plan approved to retain existing office location, arrival improved.
7.7.4 Install Cabins 1br & 2 br	Medium	Complete	3 new cabins installed; one to meet the needs for access for all abilities.
Riverview Family Caravan Park – Asset upgrades / replacement			
7.7.5. Metering of all power heads – weekenders	Medium	Completed	380 sites metered.
Riverside Camping Ground			
7.7.6 Assess and re-furbish existing toilet blocks, inc new waste management systems.(Maintenance v New)	High	Underway	Substantial refurbishment undertaken awaiting decision re long term investment into new toilet blocks. Potential for further improvements – external entry areas.
Improvement works across all parks			
7.7.7 Upgrade to fire services	Medium	Completed	Substantially above original budget estimates. Increased works required to meet BW standards.
Operational/Management Actions			
7.2.8.1 Continue to implement environmental management plans for caravan parks	Ongoing	Ongoing	Ongoing – Tanks, Solar, Reduced water consumption etc.
Administration Actions			
7.2.8.2 Be cognizant of recommendations of review on the role of caravan parks on coastal Crown land	High	Ongoing	Ongoing
7.2.8.3 Maintain caravan Parks Accreditation (CIA) and Star Rating of Caravan Parks & Accommodation (AAAT)	Ongoing	Ongoing	Ongoing. Query the need to continue with AAAT star rating program.
7.2.8.4 Expand the use of caravan parks with focus on education and recreation opportunities , improve facilities MPF	Ongoing	Ongoing	Ongoing. Improvement of facilities at MPF to increase suitability for use by community / agencies, subject to current review re BHFNC.

6.8 Corporate	Priority	Status	Comment
Studies			
7.8.1 Develop Biodiversity Strategy	High	Underway	
7.8.2 Develop a Mature Tree Management Strategy	High	Underway	Annual Arborist plans prepared for caravan parks and high use reserves.
7.8.3 Coastal Processes Study – now part of Future Coasts convened project	High	Underway	Subject to release of Local Coastal Hazard Assessment Report by Geelong / Queenscliff Coastal Adaptation Program.
7.8.4 OGMB Ramp Study – after Coastal Processes Study	Medium	Underway	Subject to release of Local Coastal Hazard Assessment Report. Subject to resolve of coastal erosion at existing ramp.
Works			
7.8.5 Computer system upgrades	Ongoing	Ongoing	Ongoing annual allocation.
7.8.6 Vehicle / Plant changeovers	Ongoing	Ongoing	4 vehicles replaced.
7.8.7 General road upgrades incl Jetty Rd & Bluff Rd	Ongoing	Completed	Ongoing maintenance issues – drainage, pedestrian access around BC building.



NATURAL RESOURCE PROTECTION

Natural resource protection – protecting local indigenous plants, animals and landscapes.

The Barwon Coast vision statement is: “As the custodian of the Barwon Coast environs, we will ensure its ecological diversity for present and future generations”.

In support of this vision we have recognized a range of landscape zones along the coast that capture the wide range of natural values within the narrow 13km band of barrier sand dune system.

A highlight of support

To support the established sand dune habitat works program by staff during this financial year Barwon Coast gained the opportunity of conservation works support of a Federal Government's Green Army team provided through Diversitat and Job Futures for a 26 week period. During this time the team was engaged to focus on habitat enhancement of the sand dunes which included a broad range of tasks for skills development such as woody weed identification and removal, native species identification and propagation. To provide a broad insight into coastal works the team constructed an all abilities viewing platform, upgraded beach access steps, and assisted with community arts projects. The team of 9 also attended professional development days funded and supported by Barwon Coast.

Barwon Coast staff gained professional development opportunities such as Marine Oil Spill training, Wadawurrung Indigenous awareness, European Heritage, Seal Compliance and Sustainability awareness.

Flora management

Barwon Coast with the professional services of ecologist Mark Trengove have prepared a Vegetation Management Plan 2013 with the aspirational goals of reducing the pest plant levels to below 5% cover in 10 years and importantly enhancing the vegetation character of the sand dunes toward moonah woodland with recognisable improved habitat values.

Barwon Coast has resourced a natural resource management team and with the support of engaged contractors have significantly progressed pest plant control goals of the vegetation management plan in 10 higher priority sub zones of the coastal area of Ocean Grove Dunes, The Bluff and 13th Beach.

Field crews are aware of the diverse range of flora and are alert to seasonal changes and the identification of new species. To assist with habitat rehabilitation planting actions are performed.

Specific vegetation enhancement works were and will continue to be programmed to meet obligations for net gain achievements in response to permits.

Fauna studies

Fauna observations are gathered on the diversity of species and quality of habitat the sand dunes provide. Camera trapping techniques are utilised and a range of species sighted including marsupials like swamp wallaby, possums and echidna, of the order of 100 camera positions in the sand dunes with many recordings of animals.

Staff observations of the presence and breeding practices of Hooded Plovers along our beaches are important to support the management of this threatened species. Birdlife Australia and local volunteers actively support Barwon Coast to protect the Hooded Plovers.

Staff and community are encouraged to report fauna observations to build an awareness of the wonderful diversity of our region. These records are mapped to produce a visual education tool.

Pest plants

Significant areas of sand dunes have been addressed from the Vegetation Management Plan's identified target species and work zones. The prolific mid story shrub, *Polygala myrtifolia* is a principal target species where both manual and herbicide application works have been undertaken by staff, Conservation Volunteers Australia and contractors.

Staff make use of a range of herbicides to target specific pest plants following field trial applications to gauge target success and limit unwanted impacts.

Persistent activity and staff awareness of new and emerging pest plants are keystones of effective control and eradication programs. The Committee fully endorses and applies significant financial resources that aim at habitat improvement. A broad range of techniques are applied by staff including biological control program for Bridal Creeper, a Weed of National Significance.

Pest animals

Continuing pest animal programs are conducted to control particularly rabbits and red fox in an endeavour to protect wildlife and habitat in the coastal reserves. These programs are conducted by trained and experienced staff and best practice industry protocols area applied.

Right: Aerial of central section of 13th Beach with a works zone grid overlaid.



NATURAL RESOURCE DEVELOPMENT

Natural resource development-managing public use and development of the reserves.

Infrastructure and facilities

Throughout 2014/15 Barwon Coast delivered on a range of new infrastructure projects identified in the Coastal Management Plan and as well initiated preparations for further projects to support services to the community. Highlighted here are a few of the projects achieved and progressed.

Surf Beach Complex – improve facility for users : Barwon Coast engaged an architect to identify user requirements and infrastructure capacity to support concept plan for redevelopment of the building. Active discussion on the design have progressed and costs have been assessed.

Improved linkages: A shared pedestrian cycle trail was constructed from the Sign Post car park (33W) on 13th Beach Road to Stephens Parade to provide a linkage to the local community with the aim of improving safer access to 13th Beach.

Works were initiated to construct a section of elevated timber boardwalk for the Barwon Estuary Walk the works being on the river side of the Ocean Grove Spit near the Barwon Heads Bridge. The boardwalk is for shared pedestrian and cycle use and will provide access close to the water line at higher tides.

Planning for use

The Barwon Heads Timber Sea Wall and adjoining promenade were severely impacted in a storm event necessitating closure for public safety. Considerable endeavour with support of consultants was applied to prepare plans for the reinstatement of the wall and promenade for community access before the coming peak summer holiday.

Planning two new Beach toilets with other facilities to improve the level of service at increasingly popular beach and surf access locations has been initiated with design development and planning approvals progressed for construction before the coming 2015/16 summer period.

Coastal dynamics

Ocean Grove Main Beach sand dunes were severely impacted by a series of winter storm events that threatened important public assets. A set of access stairs were lost and not replaced. Initial protective step of sand replenishment of the erosion escarpment was undertaken in early December 2014 for safety and asset protection with over 2,000m³ sand placed along 300 lineal metres eastward of the promenade. Investigations for medium and longer term options for asset protection were initiated.

Recognizing that there is increased vulnerability to the coast in a changing climate Barwon Coast is a partner in the Geelong Queenscliff Coastal Adaptation Program which has undertaken a coastal hazard mapping program and initiated preparations for a coastal risk assessment.

The erosion impact of the storm events along the Ocean Grove foreshore created vulnerable steep escarpments with loss of vegetation habitat. To protect the sand dune face for safety and vegetation recovery 1,500 metres of fence line that the storm events had damaged, were reinstated.

Asset and safety protection

A significant program of fire services provision and upgrade was completed within the two major caravan parks and camping grounds before the peak summer season when maximum customer occupancy is experienced.

Below: *Lotus australis*



COMMUNITY

Tourism, recreation and education.

Education

Education programs

Barwon Coast provides coastal and marine environmental education free to school groups and organisations through the use of the Barwon Estuary Heritage Centre, the education room and field based programs. These programs range from coastal ecology to terrestrial and aquatic flora and fauna, and responsible pet ownership.

During the reporting period, the education program engaged over 30 groups, within excess of 900 participants learning about the local environs; an increase of over 200 from the previous year.

The annual summer holiday program offered to children camping within our area of management cost in excess of \$5000 and catered for over 300 participants. The age of participants was between 4-11 years. Activities offered were Nocturnal Night Lanterns, Professor Brains, Roaming Reptiles, Flip Stick Wildlife Craft and Estuary Discoveries.

Educational initiatives

From the success of previous years, Barwon Coast has produced the following for this reporting period:

- Frogs Habitat Gardens brochure
- Wildlife signage along 13th Beach Road
- Community groups promotional posters
- Seal compliance professional development day
- Festival of the Sea marine education and giant puppet support; Blue Groper, Blue-ringed Octopus, Australian Fur Seal.

Images from top: Friends of the Bluff Clean Up Australia Day; Barwon Coast Exhibit at the National Coastal Conference in Perth; and, Barwon Heads Primary School Giant Marine Puppet – Australian Fur Seal.



In addition, the team presented and displayed in partnership with Ocean Grove Coastcare, Barwon Coast whole of business at the 2014 Perth Coast 2 Coast Conference. Barwon Coast also presented at the 2015 BirdLife Australia National Beach-Nesting Bird Conference at Pt Nepean.

Additional support and funding was provided to Ocean Grove Coastcare for a storage shed sited on Barwon Coast land at Riverview Family Caravan Park. Barwon Coast also supported Corangamite Catchment Management Authority and Ocean Grove Coastcare for a regional Landcare video.

Barwon Coast continues to work with community and agencies to improve information exchange and understanding of the challenges, improvements and issues relating to coastal management through media such as:

- Responsible Pet Ownership
- Hooded Plover conservation
- Marine Debris
- Seal protection
- Macropods along our coast
- Swoop Season
- Impacts of Balloons.

In addition to this, Barwon Coast representatives hold positions on various working groups such as; G21 Environment Pillar, M2M Extreme Arts Walk, Local Port Management South West Forums, Bellarine Catchment Network, Hooded Plover Management, Plastic Bag Free, Caring for Our Bays, Indian Mynah Control and C2C Conference, and the Geelong Queenscliff Coastal Adaptation Program.

Cultural heritage protection

Aboriginal heritage

Barwon Coast in partnership with other agencies developed eight Wadawurrung Aboriginal cultural draft fact sheets.

Managers attended an Aboriginal cultural professional development day conducted by Wathaurung Aboriginal Corporation (Waddawurrung) on cultural heritage and Aboriginal education programs.

European heritage

The SS Orungal wrecked on Formby Reef off the Bluff 1940. During 2014 the ship's bell was acquired by the Friends of the Lobster Pot who returned it to Barwon Heads. It is now on display in the Barwon Estuary Heritage Centre.

Community support and use of Barwon Coast

Barwon Coast provides particular services, sponsors significant local events on the coastal reserve and supports other local community charitable activities. Some examples are:

- Festival of the Sea
- Lifesaving Victoria Surf Carnivals
- Surfing Victoria events – including State Longboard titles
- Rip to River Fun run
- Sheepwash Classic Run
- Disabled Surfers Association events
- 13th Beach Boardriders events
- SOUL Longboarders
- Hash Harriers local running group
- Geelong Cross County Club
- Ocean Grove Picnic in the Park
- Lions Club of Ocean Barwon Heads Grove Australia Day kite flying
- Lions Club Ocean Grove Barwon Heads carnival special support for Cottage by the Sea and Wathaurung Aboriginal Cooperative
- New Years Eve fireworks
- Victorian Kiteboarding series
- Cadel Evans Peoples Ride
- Wedding ceremonies
- Summer shuttle bus around Barwon Heads and Ocean Grove
- Summer professional lifeguards at three beach sites.

In addition to these events and services Barwon Coast also provided support for the development and submission of award nominations for Landcare and the Victorian Coastal Council Coastal Awards.

Volunteers

Barwon Coast welcomes and enjoys the support of community volunteers who support the goals of care and protection of the coastal environment. These volunteers undertake direct activities within the coastal reserve as well as having broader reach community programs.

- Friends of the Bluff
- Ocean Grove Coast Care
- Friends of the Lobster Pot
- Friends of the Hooded Plover – Bellarine
- Friends of Riverside Campground.

ACCOMMODATION

Barwon Coast operates two all-year accommodation operations; Barwon Heads Caravan Park and Riverview Family Caravan Park which offer a broad range of options in type and length of stay.

These business units provide a reliable and effective income stream for the Committee to be able to fulfil its broader management obligations of care and protection of the coastal reserves. The caravan parks are developed to meet the broad community expectation for service availability and quality of facilities through strategic business planning and engagement of capable staff. In the reporting period approximately \$870,000 was spent on replacing and improving park infrastructure.

Barwon Heads Caravan Park

Projects in the Barwon Heads Caravan Park totalled approximately \$220,000 during the reporting period, including the following projects.

- The fire services in the park were upgraded significantly including a new mains meter, 24 fire hose reels were installed and existing hydrants were upgraded to dual head.
- A new BBQ area was constructed in close proximity to the deluxe accommodation at the southern end of the park. A twin gas BBQ with stainless steel bench top and timber tables with bench seats was installed under a double wave shelter.
- Toilet block 10 underwent a complete internal renovation.
- Five older two bedroom cabins were renovated. Walls were painted, vinyl laid and new modular lounge suites and queen sized beds installed.

Below: Barwon Heads Caravan Park Beach Houses, overlooking the mouth of the Barwon River.



Riverview Family Caravan Park

Projects in the Riverview Family Caravan Park totalled approximately \$480,000 during the reporting period, including the following projects.

- Fire services upgrade
- One large (three bedroom) and one large (all abilities) cabin were finalised expanding the product offering of the park and enabling an increase in revenues.
- Drainage works improvements of 21st/22nd avenue channel
- Replacement of corroded galvanised tap standpipes at all relevant weekender sites.
- Major park wide tree maintenance.
- Upgrade of the southern entrance boomgate operations
- Front arrival bay reconfiguration
- Planning for new reception office redevelopment

Riverside camping ground

Riverside camping ground offers a unique opportunity of unpowered camp sites situated between the river and the sea where camping takes place for the summer and the long weekends of autumn 2015.

Investments in infrastructure of approximately \$170,000 were made with the replacement of the underground electrical cabling and enhancements of the old toilet blocks.

The camping community who enjoy the social and environment features of the summer camping experience are coming together as Friends of Riverside Camp Ground and offering volunteer time to the Committee to undertake tree planting in the spring to protect and enhance the vegetation.

Below: Cabins at Riverview Family Caravan Park next to Barwon River.



COMMERCIAL LEASES & LICENCES

Under the *Crown Land (Reserves) Act 1978* Barwon Coast manages Leases and Licences.

Leases

Barwon Coast has two significant commercial hospitality leases, The Dunes Café and Bar within the Surf Beach Complex at Ocean Grove Main Beach, and At The Heads Restaurant and Bar next to the public jetty at Barwon Heads.

Other Leases

Barwon Heads 13th Beach Surf Life Saving Club for their club house along 13th Beach, Barwon Heads Football and Netball Club for rooms in the multi-purpose facility situated within the Barwon Heads Caravan Park.

Barwon Heads Sailing Association and Barwon Heads Golf Club for small parcels of coastal land.

Licences

The Barwon Heads Football and Netball Club also holds a licence for the seasonal use of the multipurpose facility, oval, netball courts and car park areas.

Tour Operator Licences have also been provided to Surf Schools and Activity Providers, 8 and 11 licences respectively issued for periods of 3 to 5 years.

LOCAL PORT OF BARWON HEADS

Local Port operations – management of Local Port of Barwon Heads for safe boating.

Barwon Coast has a management agreement with the Department of Economic Development, Jobs, Transport and Resources for managing activity of the Local Port of Barwon Heads. This includes aids to navigation, jetty structures and swing mooring sites. The Committee's role is empowered under the *Port Management Act 1995* and also as the waterway manager under the *Marine Safety Act 2010*.

Local Port management was supported by Maritime Safety Victoria in the planning review for improvement to aids to navigation for mariners entering the river from Bass Strait. A regular aids to navigation maintenance schedule is implemented that incorporates light operation checks and in water structure inspections.

Notice to Mariners relevant to the safe navigation of the river channel were refreshed as a component of NTM 001(T)-2016 by Victorian Regional Channels Authority, for the Local Port highlighting the hazard of constantly moving sediment. A hydrographic survey of the river channel was performed to support recognition of the navigable water depth of the channel.

A multi-agency boating safety day was conducted in January to support the awareness of the 5 knot speed limit on the waters for safety and environment protection.



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Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

COMMITTEE'S REPORT

Your committee members submit the financial report of Barwon Coast Committee of Management Inc for the financial year ended 30 June 2015.

1. Committee Members

The names of committee members throughout the year and at the date of this report are:

Phil Emery (Chairman from 1 August 2015) (Appointed 1 Oct 2014)

Tony Overman (Chairman from 1 Oct 2014 – 30 Sept 2015)

Mark Edmonds (Chairman) (Resigned 30 Sept 2014)

John Lesser (Appointment concluded 30 Sept 2014)

Danny Keating (Appointment concluded 30 Sept 2014)

Briony Darcy (Appointed 1 October 2014)

Ross Middleton (Appointed 1 October 2014)

Ron Patterson

Mark Rodrigue

Sandy Gatehouse

Kerry Petty

2. Principal Activities

The principal activities of Barwon Coast during the financial year were predominately the maintenance of coastal crown land foreshore reserves, the provision of camping and accommodation within those reserves and management of the Port of Barwon Heads.

3. Significant Changes

The long standing appointment of General Manager Robert Jordan concluded during 2015, and he was replaced by Gary McPike on 13th April 2015. A new position of Corporate Services Manager has been filled by Abigail Adams as of 27th July 2015.

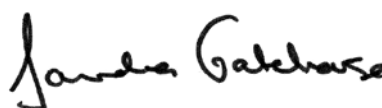
4. Operating Result

	2015	2014
The net profit/(loss) of Barwon Coast for the year:	\$571,099	\$351,210

Signed in accordance with a resolution of the members of the committee.



P. Emery
Chairman of the Committee



S. Gatehouse
Audit Sub-Committee Chair

Dated this 20th day of October 2015.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

COMPREHENSIVE INCOME STATEMENT

	Note	2015 \$	2014 \$
REVENUE			
Revenue from Operating Activities	2	5,514,750	5,357,899
Grants for capital development		–	86,400
		5,514,750	5,444,299
EXPENDITURE			
Expenditure from Operating Activities	3	4,206,101	4,389,227
Depreciation		737,550	703,862
		4,943,651	5,093,089
SURPLUS/(LOSS) FROM CONTINUING OPERATIONS		571,099	351,210
Other comprehensive income			
Total comprehensive income for the year		571,099	351,210
Other comprehensive income		571,099	351,210

The accompanying notes form an integral part of these financial statements.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

STATEMENT OF FINANCIAL POSITION

	Note	2015 \$	2014 \$
CURRENT ASSETS			
Cash and cash equivalents	4	3,476,568	3,481,917
Trade and other receivables	5	43,519	28,110
TOTAL CURRENT ASSETS		3,520,087	3,510,027
NON-CURRENT ASSETS			
Property, plant and equipment	6	13,859,864	13,530,553
TOTAL NON-CURRENT ASSETS		13,859,864	13,530,553
TOTAL ASSETS		17,379,951	17,040,580
CURRENT LIABILITIES			
Trade and other payables	7	1,511,805	1,644,748
Short term provisions	8	462,847	515,067
TOTAL CURRENT LIABILITIES		1,974,652	2,159,815
NON-CURRENT LIABILITIES			
Long term provisions	8	43,495	90,058
TOTAL NON-CURRENT LIABILITIES		43,495	90,058
TOTAL LIABILITIES		2,018,147	2,249,873
NET ASSETS		15,361,805	14,790,707
EQUITY			
Retained Surplus		15,361,805	14,790,707
TOTAL EQUITY		15,361,805	14,790,707

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

	Retained Surplus \$
Balance at 1 July 2013	14,439,497
Total comprehensive income for the year	351,210
Balance at 30 June 2014	14,790,707
Balance at 1 July 2014	14,790,707
Total comprehensive income for the year	571,099
Balance at 30 June 2015	15,361,806

STATEMENT OF CASH FLOWS

	Note	2015 \$	2014 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from site fees, leases and other		5,695,278	5,782,893
Payments to suppliers and employees		(4,734,127)	(4,591,450)
Interest received		106,527	119,751
Net cash inflows from operating activities	10 (b)	1,067,678	1,311,194
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for property, plant and equipment		(1,164,059)	(1,121,155)
Proceeds on sale of property, plant and equipment		91,032	19,090
Net cash outflows used in investing activities		(1,073,027)	(1,102,065)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts/Payments from Financing Activities		-	-
Net cash inflows (outflows) from financing activities		-	-
Net increase/(decrease) in cash held		(5,349)	209,129
RECONCILIATION OF CASH			
Cash and cash equivalents at the end of the financial year as shown in the Cash Flows Statement is reconciled to the related items in the balance sheet as follows:			
Net increase/(decrease) in cash held		(5,349)	209,129
Cash at beginning of the year		3,481,917	3,272,788
Cash at the end of the year	4, 10 (a)	3,476,568	3,481,917

The accompanying notes form an integral part of these financial statements.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

NOTES TO THE FINANCIAL STATEMENTS

Note 1: Summary of Significant Accounting Policies

This special purpose financial report has been prepared to fulfil Barwon Coast's financial reporting requirements of the Crown Lands (Reserves) Act 1975 and associated regulations. The accounting policies used in the preparation of this report are in accordance with measurement and recognition components of applicable Accounting Standards, the reporting requirements of the entity's constitution and other professional mandatory reporting requirements and are, in the opinion of Barwon Coast, appropriate to meet the needs of the entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets. The following significant accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report.

The major accounting policies are set out below.

a. Income Tax

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

b. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis, except for the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the ATO. The GST component of financing and investing activities which is recoverable from, or payable to, the ATO is classified as a part of operating cash flows. Accordingly, investing and financing cash flows are presented in the statement of cash flows net of the GST that is recoverable from, or payable to, the ATO.

c. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less.

d. Property, Plant, and Equipment

Each class of Property, Plant & Equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses. Work in Progress is shown at cost and is not depreciated until such time as work is completed and the asset is fit for use. When Work in Progress is complete the asset is transferred to Property, Plant and Equipment.

The depreciation rates are calculated based on the effective useful life of the asset using the prime cost method. Profits and losses on disposal of fixed assets are brought to account in determining the result for the year.

Depreciation rates within each asset class fall within the following ranges:

Class of fixed asset	Depreciation rate
Buildings (other than accommodation)	2.0%
Buildings (accommodation)	5.0% to 10.0%
Infrastructure	1.5% to 5.0%
Facilities	5.0% to 20.0%
Office Equipment	15.0% to 33.3%
Motor Vehicles and Plant	12.0%
General Equipment	10.0% to 20.0%
Port Assets	6.7% to 33.3%
Work in Progress	nil%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. Each asset class's carrying amount is written down immediately to its recoverable amount if the class's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of comprehensive income. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

e. Impairment

At the end of each reporting period, the entity reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is recognised in the Comprehensive income statement

f. Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed. For this purpose, deferred consideration is not discounted to present values when recognising revenue.

Site fees and on site accommodation revenues are recognised in the accounting period to which they relate with deposits and receipts held as deferred income (liability) until earned.

Interest revenue is recognised using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument.

Grant and donation income is recognised when the entity obtains control over the funds, which is generally at the time of receipt.

All revenue is stated net of the amount of goods and services tax (GST).

g. Leases

Leases of Property, Plant & Equipment, where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are transferred to the Committee, are classified as finance leases.

Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for that period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

h. Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

i. Employee Benefits

Short-term employee benefit

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled within 12 months of the reporting date are recognised in current liabilities in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are recognised in non-current liabilities, provided there is an unconditional right to defer settlement of the liability. The liability is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

j. Provisions

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the best estimate of the amounts required to settle the obligation at the end of the reporting period.

k. Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year. When an entity applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements, a statement of financial position as at the beginning of the earliest comparative period must be disclosed.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

Note 2: Revenue

	2015 \$	2014 \$
REVENUE FROM OPERATING ACTIVITIES		
Site fees	4,306,588	4,172,500
On site accommodation	915,995	848,236
Leases	92,407	92,286
Vendors	24,998	25,890
Port of Barwon Heads	27,671	35,268
Grants	18,554	20,090
Other income	22,009	43,878
Interest	106,527	119,751
	5,514,750	5,357,899

Note 3: Expenses

OPERATING EXPENSES		
Camping sites – Riverview	872,356	814,612
– Riverside	101,796	105,957
– Barwon Heads	856,660	899,352
On-site accommodation	275,170	252,231
Maintenance - Foreshore Reserves	1,064,289	1,103,307
Administration - Management/Reception/Provisions	673,579	811,719
Motor Vehicles and Plant Maintenance	106,001	102,493
Port of Barwon Heads Expenses	29,431	38,696
Community Ed / NRP	212,306	205,463
Loss on disposal of non current asset	6,164	6,899
Miscellaneous	8,350	48,498
	4,206,101	4,389,227

Note 4: Cash and Cash Equivalents

Cash at bank	774,818	730,167
Short Term Cash Investments	2,700,000	2,750,000
Cash on hand	1,750	1,750
Total	3,476,568	3,481,917

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

Note 5: Trade and Other Receivables

	2015 \$	2014 \$
CURRENT		
Trade debtors	36,465	15,407
GST input	7,054	12,703
Total	43,519	28,110

Note 6: Property, Plant and Equipment

(a) Buildings and Infrastructure

Barwon Heads Park – Buildings		
At cost	4,086,209	4,061,838
Less accumulated depreciation	846,085	752,213
Total	3,240,124	3,309,625
Barwon Heads Park – Infrastructure		
At cost	1,183,361	957,609
Less accumulated depreciation	310,395	283,371
Total	872,966	674,238
Barwon Heads Park – Facilities		
At cost	397,791	391,552
Less accumulated depreciation	330,260	309,159
Total	67,531	82,393
Accommodation On Site		
At cost	1,482,116	1,420,823
Less accumulated depreciation	798,706	710,976
Total	683,410	709,847
Riverview Park – Buildings		
At cost	1,512,986	1,512,986
Less accumulated depreciation	294,534	264,304
Total	1,218,451	1,248,682
Riverview Park – Infrastructure		
At cost	1,541,990	1,268,464
Less accumulated depreciation	373,834	337,385
Total	1,168,156	931,079

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

Note 6: Property, Plant and Equipment continued

(a) Buildings and Infrastructure

	2015 \$	2014 \$
Riverview Park – Facilities		
At cost	527,616	466,009
Less accumulated depreciation	383,232	352,117
Total	144,384	113,892
Ocean Grove Surf Beach Complex		
At cost	614,005	614,005
Less accumulated depreciation	325,050	307,769
Total	288,955	306,236
Sundry Buildings – Ocean Grove, Estuary, Bluff, 13th Beach.		
At cost	1,828,981	1,828,981
Less accumulated depreciation	274,076	226,916
Total	1,554,905	1,602,065
Sundry Infrastructure – Ocean Grove, Estuary, Bluff, 13th Beach.		
At cost	4,411,848	4,193,441
Less accumulated depreciation	1,167,525	1,007,236
Total	3,244,323	3,186,205
Sundry Facilities – Ocean Grove, Estuary, Bluff, 13th Beach.		
At cost	789,645	789,645
Less accumulated depreciation	337,733	294,675
Total	451,912	494,970
Class (a) Total	12,935,118	12,659,232

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

Note 6: Property, Plant and Equipment continued

(b) Equipment

	2015 \$	2014 \$
Office Equipment		
At cost	419,818	397,866
Less accumulated depreciation	342,181	303,460
	77,637	94,406
Motor Vehicles and Plant		
At cost	522,751	483,727
Less accumulated depreciation	197,556	241,141
Total	325,195	242,586
General Equipment including vehicle attachments, and petrol engines etc		
At cost	143,042	134,662
Less accumulated depreciation	105,302	90,035
Total	37,740	44,627
Class (b) Total	440,572	381,619
(c) Port Assets		
Port including jetties, navigation aids, beacons etc.		
At acquisition	898,474	898,474
Less accumulated depreciation	760,606	725,336
Class (c) Total	137,868	173,138
(d) Works in Progress		
	346,307	346,307
TOTAL	13,859,864	13,530,553

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

Note 7: Trade and Other Payables

	2015 \$	2014 \$
Trade creditors	80,591	142,469
Accrued charges	142,836	180,592
Caravan parks booking fees in advance	1,288,378	1,321,687
GST Outwards	–	–
Wages Clearing	–	–
Total	1,511,805	1,644,748

Note 8: Provisions

CURRENT		
Employee entitlements – Annual Leave	154,226	221,457
– Long Service Leave	308,621	293,610
	462,847	515,067
NON-CURRENT		
Employee entitlements – Long service Leave	43,495	90,058
	43,495	90,058

Note 9: Auditors' Remuneration

Auditing the financial report	9,250	7,500
	9,250	7,500

Note 10: Cash Flow Information

(a) Reconciliation of cash

For the purposes of the statement of cash flows, the entity considers cash to include cash on hand, in banks and bank overdrafts. Cash at the end of the reporting period as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

	2015 \$	2014 \$
Cash at Bank	774,818	730,167
Short term cash investments (less than 3 months)	2,700,000	2,750,000
Cash on hand	1,750	1,750
	3,476,568	3,481,917

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

Note 10: Cash Flow Information (continued)

(b) Reconciliation of net cash used in operating activities to operating result

Operating (profit)/loss	571,099	351,210
Property, plant and equipment write down	–	11,566
Loss on disposal of property, plant and equipment	6,164	6,899
Depreciation	737,550	703,862
(Increase)/decrease in receivables	(15,409)	22,801
Increase/(decrease) in payables	(99,634)	24,248
Increase/(decrease) in deferred income	(33,309)	59,867
Increase/(decrease) in provisions	(98,783)	130,741
Net cash provided by operating activities	1,067,677	1,311,194

Note 11: Related Parties

The Committee of Management members are the only related parties.

During the year there were no financial transactions with related parties and no remuneration or benefits were paid for the performance of their duties.

Note 12: Segment Information

(a) Industry

Barwon Coast operated predominately for the provision of maintenance of coastal crown land foreshore reserves including beach access, revegetation of coastal dunes etc, and for the provision of camping and accommodation within those reserves.

Barwon Coast is also the manager of the Port of Barwon Heads.

(b) Geographical

Barwon Coast is responsible for the management of a 13Km section of coastal crown land that extends from Black Rock to Collendina including the township beaches of Barwon Heads and Ocean Grove in Victoria.

Note 13: Capital Commitments

There were no capital commitments at the financial year end. (2014:nil)

Note 14: Contingent Liabilities

There were no contingent liabilities at the financial year end. (2014:nil)

Note 15: Post Balance Date Events

Since the end of the financial year, Barwon Coast is not aware of any matter or circumstance not otherwise dealt within the report that may significantly affect the operating results of operations or state of affairs of Barwon Coast.

Note 16: Incorporation Status

Barwon Coast was declared a corporation under section 14(2) of the *Victorian Crown Land (Reserves) Act 1978* from 1 July 1995.

Its primary objectives are to manage, improve, maintain and control coastal crown land and its principal activities are coastal management and the operation of caravan parks.

The registered office and principal place of operations is located at Barwon Heads, Victoria 3227.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965
Financial Report for the Year Ended 30 June 2015

COMMITTEE'S DECLARATION

The committee has determined that the entity is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

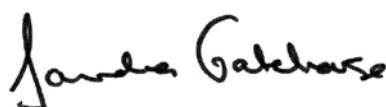
In the opinion of the Committee the financial report comprising the Comprehensive Income Statement, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flow and Notes to the financial statements of Barwon Coast:

- a. Present a true and fair view of the financial position of Barwon Coast as at 30 June 2015 and its performance for the year ended on that date; and
- b. At the date of this statement, there are reasonable grounds to believe that Barwon Coast will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee.



P. Emery
Chairman of the Committee



S. Gatehouse
Audit Sub-Committee Chair

Dated this 20th day of October 2015.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965

Financial Report for the Year Ended 30 June 2015



Independent Auditor's Report to the Members of the Barwon Coast Committee of Management Inc.

Report on the financial report

We have audited the accompanying financial report, being a special purpose financial report, of Barwon Coast Committee of Management Inc, which comprises the comprehensive income statement for the year ended 30 June 2015, the statement of financial position as at 30 June 2015, the statement of changes in equity, the statement of cash flows, notes comprising a summary of significant accounting policies and other explanatory information, and the committee's declaration on the annual statements giving a true and fair view of the financial position and performance of the association.

The committee's responsibility for the financial report

The Committee of the Barwon Coast Committee of Management is responsible for the preparation of the financial report, and have determined that the basis of preparation described in Note 1, is appropriate to meet the requirements of the *Crown Lands (Reserves) Act 1978* and is appropriate to meet the needs of the members. The Committee's responsibilities also includes such internal control as the Committee determine is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Barwon Coast Committee of Management Inc. ABN 16 921 392 965

Financial Report for the Year Ended 30 June 2015

**Auditor's opinion**

In our opinion, the financial report presents fairly, in all material respects the financial position of the Barwon Coast Committee of Management Inc. as at 30 June 2015 and of its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the *Crown Lands (Reserves) Act 1978*.

Basis of accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist the Barwon Coast Committee of Management Inc. to meet the requirements of the *Crown Lands (Reserves) Act 1978*. As a result, the financial report may not be suitable for another purpose.

A handwritten signature in dark ink that reads "Crowe Horwath Melbourne".

CROWE HORWATH MELBOURNE

A handwritten signature in dark ink, appearing to read "Ryan Leemon".

RYAN LEEMON
Partner

Geelong Victoria
Dated this 21 October 2015

Contact Barwon Coast Committee of Management Inc.

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