



Barwon Coast  
Committee of  
Management Inc.

**ANNUAL REPORT**  
**2015 / 2016**



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# CHAIRMAN AND GENERAL MANAGER'S REPORT

It gives us great pleasure to present this very positive annual report on Barwon Coast's 2015/16 year.

Firstly and importantly: Barwon Coast formally acknowledges the Traditional Owners of the Bellarine Peninsula land and waters, the Wadawurrung People and pay tribute to their elders, past, present and future.

The year ended 30th June 2016 proved to be a productive and rewarding period for Barwon Coast involving the successful completion of a number of major projects.

Additionally, Barwon Coast continued to serve its community, visitors and our Crown land environments with a high service standard, with a minimum of fuss and kept a relatively low public profile. This is due to a combination of Barwon Coast's highly motivated and dedicated staff; knowledgeable and very capable senior managers; operating under the direction of an experienced General Manager, working in partnership with an independent voluntary Committee of Management (BCCoM) who possess a wide range of appropriate and complementary skills.

Barwon Coast employs permanent and casual staff who are supported by a range of consultants and contractors enabling them to carry out the many required functions. Barwon Coast continues to support and work with key environmental community groups that contribute valuable time and resources in helping us to meet our objectives.

Barwon Coast maintains its financial viability through continued business planning that has established and maintains our three highly successful accommodation parks; Barwon Heads and Riverview Family Caravan Parks and the seasonal Riverside camping ground. These parks generate a significant operational surplus. Income is also derived from a number of commercial leases and licensed operations.

## The year in reflection:

### Highlights & achievements:

During the reporting period the following important works were successfully completed;

- **Barwon Heads Seawall; rebuild of 200 lineal metres:** In May 2015 substantial storm damage to the seawall, resulted in over 200 m being completely rebuilt. The \$750k+ project, completed in April 2016, ensured this critical protective asset, continues to protect the caravan park and provide pedestrian access to Bluff;
- **Ocean Grove Main Beach; Construction of dune protection:** One hundred sand filled 2.5m<sup>3</sup> geofabric bags were installed to protect the Ocean Grove Main Beach toilet block and car park; with planning underway to replace the beach access ramp;
- **Ocean Grove Spit; Construction of 70 m of elevated timber boardwalk:** The new boardwalk link in the Barwon River riverbank walk ensures increased resilience in a valuable, high use coastal trail;



- **Environmentally friendly toilets and beach showers:** two new facilities at 13th Beach and Bridge carpark

### Barwon Coast staff supported by our contractors provide:

- Strong natural resource program, driven by the need for flora, fauna and habitat protection including invasive pest controls;
- A responsive high level of service to visitor and facility provision and maintenance; eg maintenance of access paths, car parks, toilets, rubbish removal, signage, provision of doggie bags etc;
- The summer season community shuttle bus service, funded jointly between Barwon Coast, City of Greater Geelong (COGG), and Barwon Heads Community Bank;
- The Summer Activities Education Program provided free by Barwon Coast in the caravan parks;
- The continued provision of professional life saving services at the Spit 18W, 7 days a week for peak holiday period and additional personnel at OGBM in partnership with COGG;
- A Green Army Team with a focus on woody weeds around Collendina;
- Compliance with the requirements of Divisions 2 & 3 of Part 5 of the *Public Administration Act 2004*.

### Challenges:

- Storm surge events continue to provide challenges to the maintenance of infrastructure; in particular beach accesses and protective fencing;
- Increasing visitation pressures on the natural and built environments;
- Increasing demand for camping, caravanning and accommodation, especially during peak period.

### Significant personnel changes:

At the end of the reporting period two valued members of the Committee of Management; former Chairman Tony Overman and Committee Member Kerry Petty, retired.

Tony Overman was appointed Chairman of BCCoM, in October 2014 serving until August 2015 when secondment to DELWP precluded him being the Chairman with the role taken on by Phil Emery.

Kerry Petty joined the Committee on 1 July 2013 providing valuable contributions for her full term up to 30 June 2016.

At the executive level Barwon Coast was fortunate to secure the services of the well credentialed Abigail Adams, as Corporate Services Manager (ex CFO, Mt Hotham Alpine Resort Management Board). Abi commenced on 24th July.



## Planning for the future:

- Developing a new **Coastal Management Plan** for 2016–2019 in line with Victorian Coastal Strategy and Central Regional Coastal Plan and addressing the major challenges of:
  - Meeting the demands of population growth;
  - Planning for the increasing effects of climate change on our wonderful yet fragile coastal landscape;
  - Committing to ongoing programs to care for and protect the sand dune habitat for biodiversity priorities;
  - Increasing our level of genuine community, user and stakeholder engagement in all major directions and projects;
- Ocean Grove Surf Beach Complex redevelopment, including both the Dunes Cafe and the Ocean Grove Surf Life Saving Club;
- Review of accommodation trends and improved online marketing opportunities to ensure the prosperity of our lifeblood income from the caravan parks;
- Careful review of our commercial leases to ensure best outcomes for users and best return for Barwon Coast, and consequently the greater community, in the longer term;

## Acknowledgements

Firstly, we must acknowledge the fine work of all our staff in general and in particular the leadership of senior Barwon Coast management; John Henderson, Manager Coastal Operations; Warren Chapman, Manager Natural Resource Planning; Maddie Glynn, Manager Community Liaison & Education; Abi Adams, Manager Corporate Services; Caravan Park Managers: John Paskas & Trina Kerans at Barwon Heads Caravan Park and Dallas & Lisa Sheedy at Riverview Family Caravan Park

Secondly, we acknowledge Committee members for providing high level decision making, knowledgeable and prudent directional leadership in an increasingly time consuming, demanding and ever more accountable, public administration environment.

Finally and importantly to our community partners; who partner with Barwon Coast to provide real and enduring outcomes for the greater community: Friends of the Bluff, Ocean Grove CoastCare, Friends of the Lobster Pot, Friends of the Hooded Plover Bellarine, Barwon Heads Sustainability Group, Friends of Riverside Camping Ground, Barwon Heads Primary School, Ocean Grove and 13th Beach SLSC's, Barwon Heads Football Netball Club, Lions Club of Ocean Grove Barwon Heads.



Chairman: **Phil Emery**



General Manager: **Gary McPike**

# FINANCIAL OVERVIEW

## \$247k net surplus

Barwon Coast achieved a net surplus in the financial year of \$247k. Revenues were \$5.98 million, an increase of \$453k compared to the previous financial year whilst expenditures were \$5.7 million, an increase of \$813k on the previous year.

## 93% revenues generated by visitors

93% of revenues, approximately \$5.6 million, were generated by visitors to the Barwon Heads Caravan Park, the Riverview Family Caravan Park in Ocean Grove, and the Riverside camping area along the Barwon River.

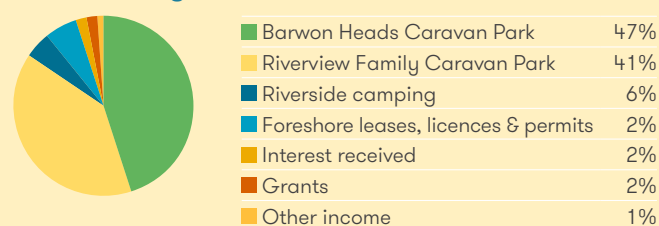
## Operating grants totalled \$91k

Operating grants totalled \$91k, 2% of revenues, and were contributed by the Department of Environment, Land, Water and Planning (DELWP) for the Beach Cleaning Subsidy Program, and by the Department of Economic Development, Jobs, Transport and Resources for management of the Local Port of Barwon Heads and building navigation aids.

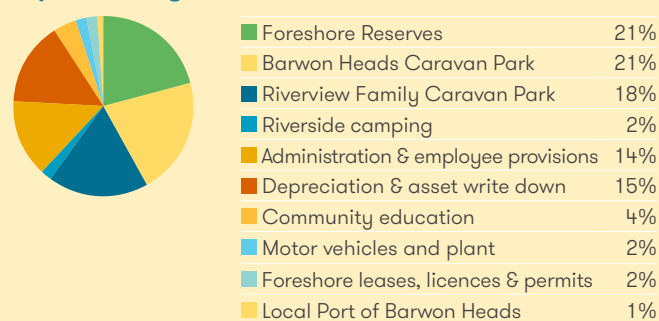
## New assets to the value of \$1.974 million

New assets to the value of \$1.974 million were capitalised during the reporting period.

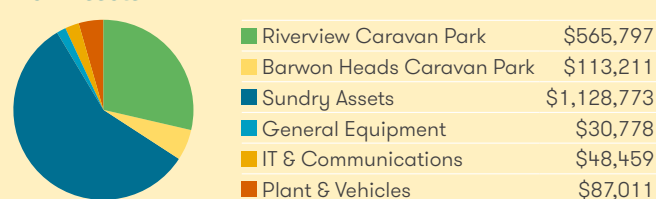
### Revenue Categories



### Expense Categories



### New Assets



## ABOUT THE BARWON COAST COMMITTEE OF MANAGEMENT

The Barwon Coast Committee of Management Incorporated (Barwon Coast) was established under the *Crown Land (Reserves) Act 1978* in July 1995 as a result of the Ocean Grove Foreshore Committee and Barwon Heads Park Committee being amalgamated by the Victorian State government.

Barwon Coast is responsible for managing 13km of coastal Crown land reserves, being barrier sand dune system between 42W Blue Rocks west end 13th Beach through to 7W Collendina east side of Ocean Grove along the Bass Strait coast of the Bellarine Peninsula in Victoria. Within these reserves, Barwon Coast provides for and manages the Barwon Heads Caravan Park, Riverview Family Caravan Park in Ocean Grove and Riverside Camp Ground on the Ocean Grove Spit and the Local Port of Barwon Heads.

The six key areas of responsibility are:

- **Natural resource protection:** protecting local indigenous plants and animals;
- **Natural resource development:** managing public use and development of the reserves;
- **Tourism, recreation and education:** supporting community, business and environment;

- **Accommodation operations:** maintenance, promotion and improvements;
- **Commercial leases and licences:** for services provision and income generation;
- **Local Port operations:** management of the Local Port of Barwon Heads for safe boating.

**Barwon Coast generates about \$5.98m in revenue annually with over 93% coming from caravan park operations at Barwon Heads and Ocean Grove. Other revenue is generated from a range of sources including lease, licence and permit fees, and grant applications. The surplus revenue generated from the caravan park operation provides funding for the management of the natural and developed coastal environs reserves that are the responsibility of Barwon Coast.**

## Barwon Coast Area of Jurisdiction

- Barwon Heads Caravan Park
- Riverside Camping Area
- Riverview Family Caravan Park

Area of Jurisdiction



## Relevant Legislation

The *Crown Land (Reserves) Act 1978* allows the Barwon Coast Committee to manage, improve, maintain and control the land for the purposes for which it is reserved, and empowers the regulations over the reserve.

The Coastal Management Act 1995 requires Barwon Coast to obtain works and improvements consent for developments in the coastal reserves. Barwon Coast is also required to obtain appropriate approvals under the Planning and Environment Act 1988.

The Committee must be alert to the expectations of the *Flora and Fauna Guarantee Act 1988*, *Wildlife Act 1975* and *Environment Protection Act 1970*.

The Coastal Management Act 1995 also requires Barwon Coast to prepare a Coastal Management Plan (CMP) that must:

- Set out the land management requirements for the area;
- Include a three year business plan describing proposed works for the area; and
- Be consistent with the Victorian Coastal Strategy and any other strategic plan that applies to the reserves.

The objectives and strategies of the Victorian Coastal Strategy underpin the strategic directions outlined in the Coastal Management Plan. The Barwon Coast Coastal Management Plan 2012/13 – 2014/15 is currently under review and the next iteration is expected to be completed late in 2016. Pages 8 to 10 detail the progress of the actions of the plan.

The responsible Victorian Ministers for the reporting period were:

- the Hon. Lisa Neville MP, Minister for Environment, Climate Change and Water, 1 July 2015 to 23 May 2016
- the Hon. Lily D'Ambrosio MP, Minister for Energy, Environment, Climate Change, 23 May 2016 to 30 June 2016.

Barwon Coast has a management agreement with the Department of Economic Development, Jobs, Transport and Resources for the Local Port of Barwon Heads. Local Port management is empowered under the *Port Management Act 1995* enabling activities to ensure operations for boating are safe, efficient and effective. Also under the *Marine Safety Act 2010* Barwon Coast is appointed as waterway manager for safe operation of vessels in the lower Barwon River environment.





# THE COMMITTEE AND MANAGEMENT

Under the *Crown Land (Reserves) Act 1978*, the Minister for Energy, Environment, Climate Change appoints committee members for a term of three years. Committee members operate in a voluntary capacity, meeting regularly to oversee and provide direction to the General Manager who manages a workforce of around 35 permanent employees plus casual workers.

The Committee forms Sub-Committees when required. During the reporting period there was an Audit Sub-Committee, and a Coastal Management Plan Sub-Committee.



## Phil Emery, Chair

*Qualifications:* B.Sc, Dip. Ed.

*Experience:* During a long and varied professional career, Phil has been appointed to a wide range of challenging positions in both science education and business including

high level management and leadership roles as General Manager and CEO for a diverse range of local and overseas companies. Phil is also President of Ocean Grove's new Shell Road Pavilion Board of Management.

*Special Responsibilities:* Chair of the Committee since 1st September 2015. Audit Sub-Committee member.



## Tony Overman, Chair

*Qualifications:* B.Ag.Sc (Hons), GC Sustainable Development, Certificate IV TAA

*Experience:* Sustainability and natural resource management professional with extensive experience in government and private sectors.

Specialist in facilitating collaborative, integrated strategies to tackle complex sustainability challenges in a business context.

*Special Responsibilities:* Chair of the Committee until 30th August 2015. Audit Sub-Committee member.



## Mark Rodrigue, Deputy Chair

*Qualifications:* GAICD, B.Ag.Sc (Hons), Dip Ed

*Experience:* A marine and coastal specialist currently working with Parks Victoria's marine protected area program. More than 20 years' experience in education, community

engagement, pest management, planning, and protected area management. Mark is also an active member of local community groups including Friends of the Bluff and the Barwon Head's Festival of the Sea Committee.

*Special Responsibilities:* Deputy Chair Barwon Coast (since 2014); Chair Coastal Management Plan Sub-Committee.

## Committee Attendance

Meetings Held		11
Members	Attended/Possible Attendance	
Phil Emery		11/11
Mark Rodrigue		9/11
Briony Darcy		9/11
Sandy Gatehouse		11/11
Ross Middleton		9/11
Tony Overman		9/11
Ron Patterson		9/11
Kerry Petty		9/11
AUDIT COMMITTEE MEETINGS		9
Phil Emery		7/9
Briony Darcy		9/9
Sandy Gatehouse		9/9
Ross Middleton		7/9
Tony Overman		1/2



## Sandy Gatehouse, Chair: Audit Sub-Committee

*Qualifications:* B Jurisprudence. LLB Monash

*Experience:* Lawyer by training with a diverse range of management and legal experience in public sector governance and

communications. Demonstrated capacity in risk management, contracting, strategic planning and stakeholder management. Active participant in community affairs and current President of the Barwon Heads Association.

*Special Responsibilities:* Chair of Audit Sub-Committee.



## Briony Darcy

*Qualifications:* BA. Arch., B. Arch (Hons) Deakin University

*Experience:* Experience stems from co-founding DE atelier Architects and growing the largest architectural practice on the Bellarine

Peninsula. Active interest in the local community including being a member of Geelong Sustainability Group and School Education Board of Our Lady Star of the Sea, Ocean Grove.

*Special Responsibilities:* Member of the Audit Sub-Committee.





### Kerry Petty

**Qualifications:** B.Sc, Dip.NRM, GC Regional Community Development

**Experience:** Professional experience in natural resource management and extensive experience in community engagement with Parks Victoria, DPCD, DSE, EPA and local government.

**Special Responsibilities:** None.



### Ross Middleton

**Qualifications:** BE (Civil), MIEAust

**Experience:** Has over 30 years professional experience in environmental engineering for rural water and catchment management authorities in Victoria. Ross has been a

Committee Member since October 2014, and is also an active member of Ocean Grove Coastcare.

**Special Responsibilities:** Member of the Audit Sub-Committee.



### Ron Patterson

**Qualifications:** Dip [CE], GC Environmental Engineering

**Experience:** Technical Director: Meinhardt Consulting Engineers. Director Development: Geelong Regional Commission Victorian Govt. Statutory Planning/ Economic/ Regional Development Authority. Project Management for Geelong City Council's Market Square City Centre Redevelopment. Torquay Surf Coast Plaza development.

Partner: Hamilton Partners Consulting Engineers-Consulting Structural/Civil/Environmental Engineers Geelong/Melbourne. Project Design Director for Australia Post \$200M Dandenong Letters Centre project.

**Special Responsibilities:** None.

## ORGANISATIONAL CHART

### GENERAL MANAGER Gary McPike

#### SENIOR MANAGERS

#### MANAGER NATURAL RESOURCE PLANNING

Warren Chapman

- Biodiversity Planning
- Flora & Fauna Database
- Climate Change Impact
- Land Information System
- The Local Port at Barwon Heads

#### MANAGER COASTAL OPERATIONS

John Henderson

- Natural Resource Management
- Infrastructure Management and Capital Works
- Visitor Services
- Riverside Camping Ground

#### MANAGER COMMUNITY LIAISON & EDUCATION

Maddie Glynn

- Environmental Education
- Community programs
- Wildlife Protection
- Products & Project Development
- Visitor Services

#### MANAGER CORPORATE SERVICES

Abi Adams  
(from 24th July 2015)

- Financial Management
- Human Resources
- Risk Management
- Corporate Administration

#### PROJECT MANAGER

Kevin Johnson

- Capital Works Project Management & Design

#### MANAGERS

#### PARK MANAGERS

Jon Paskas  
Trina Kerans

- Barwon Heads Caravan Park

#### PARK MANAGERS

Dallas & Lisa Sheedy

- Riverview Family Caravan Park
- Riverside Camping Ground

# COASTAL MANAGEMENT PLAN

The table below details all the actions from the most recent Coastal Management Plan 2012-15 and reports on the status of those actions during the reporting period.

7.2.1 Overall Area of Responsibility	Priority	Status	Comment
<b>Operational/Management Actions</b>			
7.2.1.1 Continue & enhance Pest Plant and Animal Control programs	Ongoing	Ongoing	Increase in NRM program this year. Approx 4000hrs on pest plant programs including biological control. 700hrs on pest animal programs with an additional 160 hours on remote camera and wildlife monitoring.
7.2.1.2 Document environmental management principles for the dune system along the coast including habitat assessments	High	Ongoing	Continued to apply the principles of the Barwon Coast Vegetation Management Plan. Focus areas have included woody weeds in Ocean Grove foreshore reserves. Wildlife and pest animal monitoring continues with weed and habitat assessments ongoing. Approximately 1,000 local indigenous plants were reinstated throughout the coastal reserves utilising Green army, CVA teams and school groups.
7.2.1.3 Review and update Fire Prevention Plan	High	Ongoing	An ongoing annual activity as part of Emergency Management Plan review.
7.2.1.4 Review management of local laws controlling dogs on beaches etc, with City of Greater Geelong	High	Ongoing	Planning for review completed. Review to begin post reporting period.
7.2.2 Ocean Grove Dunes Zone (7W to 13W)	Priority	Status	Comment
<b>Operational/Management Actions</b>			
7.2.2.1 Dune protection works, foredune intrusions	Ongoing	Ongoing	Installed 50 metre geofabric wall at Ocean Grove. Installed additional 200 metres of dune fencing. Brush matting program with school groups continued successfully with approximately 65 students assisting.
<b>Administration Actions</b>			
7.2.2.2 Continue dune education programs involving schools and Bellarine Catchment Network	Ongoing	Ongoing	1,500 participants within 40 visiting groups, across all zones during the reporting period
7.2.2.3 Continue to develop community/service club involvement in dune protection activities	Ongoing	Ongoing	Increased CVA volunteer program, dedicated Green Army team commenced April 2016, Ocean Grove Coastcare group very active in dune protection works. Renewed interest from Friends group involved with Riverside.
7.2 Urban Foreshore Zone (13W – 16W)	Priority	Status	Comment
<b>Capital Works Planning</b>			
7.2.1 Review feasibility of Shuttle Bus including 13th Beach	Medium	Underway	Scope and costings have been prepared for analysis for the Summer period 16/17
7.2.2 Prepare a concept plan identifying potential areas for expansion of, or creation of additional grassed recreation areas at OGM west of promenade	Low	Completed	Review to be included in the next iteration of the Coastal Management Plan.
7.2.3 Surf Beach complex redevelopment – SLSC & Dunes	High	Underway	Barwon Coast has worked closely with the SLSC to progress the design and redevelopment of the Surf Beach complex.
<b>Administration Actions</b>			
7.2.3.1 Liaise with the operators of The Dunes and the OG Surf Life Saving Club to determine future requirements in terms of building development	High	Ongoing	
7.3 The Spit Zone 16W to 20W	Priority	Status	Comment
<b>Capital Works Actions</b>			
7.3.1 Undertake enhancement works to identified car parking areas; RAAFS (19W), BRIDGE (20W), OCEANSIDE (17W), CENTRE (18W), SANDY POINT (21W) including definition of area, vegetation and facility enhancement	Medium	Underway	To be considered in the next iteration of the Coastal Management Plan.
7.3.2 Provide a toilet facility within the Bridge Car Park, ocean side, to serve beach visitors and fishermen	Medium	Completed	20W Bridge car park toilet was constructed
7.3.3. Develop a trail along the east bank of the Barwon River (Trail Strategy) – including sections of boardwalk	Medium	Underway	Approximately 70 m of elevated timber boardwalk completed, completed using primarily in house labour. Response to increased use and loss of walking track to erosion.
7.3.4 Increase parking and picnic facilities within the Riverside area	Medium	Underway	To be considered in next iteration of the Coastal Management Plan. Mainly relates to the proposals within the Ocean Grove Spit masterplan. [See 7.3.1]. Some work undertaken on Bridge Car Park.



# COASTAL MANAGEMENT PLAN

7.3 The Spit Zone 16W to 20W (continued)	Priority	Status	Comment
<b>Operational/Management Actions</b>			
7.2.4.1 Establish and implement an on-going vegetation program aimed at long term replacement of exotic species	Ongoing	Ongoing	Ongoing
7.2.4.2 Establish an ongoing maintenance program for the river wall on east bank of river	Ongoing	Ongoing	Ongoing
<b>Administration Actions</b>			
7.2.4.3 Assess the physical and economic impact of continuing "bush camping" at its present level	Medium	Ongoing	Riverside extended opening to include Labour Day and Easter to provide additional camping opportunities in peak times with other parks at capacity. No identified environmental impacts. Friends of Riverside Camping held 2 working bees to clean up and plant trees throughout the area. Impacts to be considered in next iteration of Coastal Management Plan.
7.4 Barwon River Estuary/Port Zone 22W to 27W	Priority	Status	Comment
<b>Capital Works Actions</b>			
7.4.1 a) Upgrade facilities at the Ozone Road playground/picnic area.	Low	NR	Works deferred due to COGG stormwater project.
b) Connect Latrine to sewer		NR	Need to review if achievable (costs)/necessary.
7.4.2 Upgrade Flinders Pde playground	High	Completed	Project delivered a substantial playground and toilet facility upgrade.
7.4.3 Continue detailed development of Heritage Centre (Lobster Pot), Jetty Road, including landscape improvement, vegetation screens, building improvements	Medium	Completed	Works included support for a mosaic installation by Friends of the Lobster Pot.
7.4.4 Undertake construction of pedestrian facilities (angled steps near ATH) and landscaping around Fishermen's Jetty area, noting Trails Strategy & Mouth to mountain project	Medium	NR	To be reviewed in next iteration of the Coastal Management Plan.
<b>Operational/Management Actions</b>			
7.2.5.1 Undertake locally indigenous vegetation management to allow for new plantings and to provide views where appropriate	Ongoing	Ongoing	Vegetation management undertaken in high visitation areas with the assistance of 263 external participants. Primary areas include Hodgsons St carpark and Lower Grants Lookout.
7.2.5.2 Improve the Aids to Navigation in the river mouth (Funded by DoT, Ports)	Ongoing	Completed	Local Port management works focused on aids to navigation maintenance. New markers and navigation light were completed in December of 2015.
7.2.5.3 Provide interpretive information as part of Boatshed facility (Lions)	Medium	Completed	
7.5 The Bluff Zone 27W to 30W	Priority	Status	Comment
<b>Capital Works Actions</b>			
7.5.2 28W Car Park and access trail to Rotary Boardwalk	Low	Underway	Full scope of work to be implemented.
<b>Operational/Management Actions</b>			
7.2.6.5 Undertake focused vegetation enhancement works, as set out in the Bluff Conservation Action Plan	Ongoing	Ongoing	Natural Resources staff undertook scheduled vegetation management works over the year.
7.2.6.6 Cliff stability monitoring for hazard	Ongoing	Underway	Ongoing
7.2.6.7 Manage for Hooded Plover protection	Ongoing	Underway	Hooded Plover protection is ongoing with City of Greater Geelong, BirdLife Australia and aligned Friends of Hooded Plover group.
<b>Administration Actions</b>			
7.2.6.8 Review findings arising from The Bluff Conservation Management Plan, and incorporate in Works Program	High	Completed	

Photo by Frances Jack



# COASTAL MANAGEMENT PLAN

7.6 Thirteenth Beach Zone 30W to 42W	Priority	Status	Comment
<b>Capital Works Actions</b>			
7.6.1 Implement Trail 13th Beach rd. (Off Road)	High	Underway	
7.6.2 Car park upgrades 31W Cylinders – stop creep into dunes	Medium	Underway	This is being addressed as part of proposed stair replacement during late 2016.
<b>Operational/Management Actions</b>			
7.2.7.1 Undertake pest animal control works associated with Hooded Plover habitat	Ongoing	Underway	Ongoing
7.2.7.2 Review and monitor horse riding and dog walking activity, and any impact upon habitat / ecological values	Ongoing	Underway	Providing input and comment into dog regulations. CoGG local laws patrols occurred.
7.7.7 Accommodation (Structured, Caravanning and Camping)	Priority	Status	Comment
<b>Capital Works Actions</b>			
<b>Barwon Heads Caravan Park – Master Plan</b>			
7.7.1 Install Cabins – 1br & 2 br at park entrance	Medium	Underway	Masterplan review required.
7.7.2 Develop options for Group Stay Facility	Medium	Not started	To be explored during next Caravan Park's master plan process.
<b>Riverview Family Caravan Park – Master Plan</b>			
7.7.3 Change main access to Park Roadworks – internal & external	Medium	Underway	Caravan Park master plan approved to retain existing office location, arrival improved.
7.7.4 Install Cabins 1br & 2 br	Medium	Complete	3 new cabins installed; one to meet the needs for access for all abilities.
<b>Riverview Family Caravan Park – Asset upgrades / replacement</b>			
7.7.5. Metering of all power heads – weekenders	Medium	Completed	380 sites metered.
<b>Riverside Camping Ground</b>			
7.7.6 Assess and re-furbish existing toilet blocks, inc new waste management systems.(Maintenance v New)	High	Underway	Maintenance works only. To be reviewed in next iteration of Coastal Management Plan.
<b>Improvement works across all parks</b>			
7.7.7 Upgrade to fire services	Medium	Completed	Authority inspections occur twice a year.
<b>Operational/Management Actions</b>			
7.2.8.1 Continue to implement environmental management plans for caravan parks	Ongoing	Ongoing	Investigation initiated on LED lighting upgrade for caravan parks.
<b>Administration Actions</b>			
7.2.8.2 Be cognizant of recommendations of review on the role of caravan parks on coastal Crown land	High	Ongoing	Ongoing
7.2.8.3 Maintain caravan Parks Accreditation (CIA) and Star Rating of Caravan Parks & Accommodation (AAAT)	Ongoing	Ongoing	Ongoing. Query the need to continue with AAAT star rating program.
7.2.8.4 Expand the use of caravan parks with focus on education and recreation opportunities , improve facilities MPF	Ongoing	Ongoing	BHCP Oval Precinct Masterplan in development, marketing strategy under review, Facebook pages opened.
6.8 Corporate	Priority	Status	Comment
<b>Studies</b>			
7.8.1 Develop Biodiversity Strategy	High	Underway	Field survey and investigations continue to assess flora and fauna.
7.8.2 Develop a Mature Tree Management Strategy	High	Underway	Annual Arborist plans prepared for caravan parks and high use reserves.
7.8.3 Coastal Processes Study – now part of Future Coasts convened project	High	Ongoing	Continued partner role in Geelong Queenscliff Coastal Adaptation Program. 'One Coast' launched with the release of Coastal Inundation Report.
7.8.4 OGMB Ramp Study – after Coastal Processes Study	Medium	Ongoing	Consultant report prepared for options review for ramp and protection structure.
<b>Works</b>			
7.8.5 Computer system upgrades	Ongoing	Ongoing	Ongoing annual allocation.
7.8.6 Vehicle / Plant changeovers	Ongoing	Ongoing	2 vehicles replaced in reporting period.
7.8.7 General road upgrades incl Jetty Rd & Bluff Rd	Ongoing	Ongoing	All roadways to be reviewed next CMP.





Left: Hooded Plover

## NATURAL RESOURCE PROTECTION

### Natural resource protection – protecting local indigenous plants, animals and landscapes.

The Barwon Coast vision statement is: “As the custodian of the Barwon Coast environs, we will ensure its ecological diversity for present and future generations”.

In support of this vision we identify 6 landscape zones along the coast (refer to Barwon Coast area of jurisdiction page 4) where high environmental values and visitor interaction are recognised for each. These values guide management of the natural habitat within the vegetated though narrow 13km band of barrier sand dune system fronting the sea waters of Bass Strait centred around the mouth of the Barwon River.

#### A highlight of support

Enhancement of habitat values is a works program focus for staff and in this financial year Barwon Coast gained valued works program support by a Federal Government’s Green Army team provided through Conservation Volunteers Australia (CVA) which began in May 2016.

The team has engaged in woody weed works in a project zone of the sand dunes following training activities to develop a broad range of work place skills to safely undertake field work. In the program work activities are offered to the Green Army participants for skills advancement.

Staff works in reducing threats to habitat and in rehabilitation works were also supported by regular attendance of CVA volunteers, and further community support was gained through volunteer working bees.

#### Flora management

Staff have good awareness of the diverse range of flora throughout the sand dunes. They are alert to seasonal changes and are recognising increasing species dispersal and abundance throughout the dunes. Habitat rehabilitation planting actions, using a range of species likely observed in moonah woodland, are performed by staff or volunteers.

Works to enhance habitat value of identified areas are scheduled in the annual operations program to meet the obligations for net gain achievement in response to issued planning permits.

An annual works program, developed by our natural resource team within Coastal Operations is targeted to achieve the goal of significant biomass reduction of pest plants as identified in the vegetation management plan in 10 higher priority sub zones of the coastal area of Ocean Grove Dunes and Spit, The Bluff and 13th Beach.

#### Fauna studies

Barwon Coast has developed and resources a strong management role in the protection of the Hooded Plover protection, a threatened species, in partnership with Birdlife Australia and local volunteers. A successful fledging of a Hooded Plover chick from a breeding site at the west of 13th Beach was a highlight and a reward for the endeavours of staff and volunteers.

Our beaches and sand dunes are important habitat for all fauna. We recognise the diversity value of fauna and work to protect fauna. We recognise intimacy of use of beaches so we are able and do provide response when a seal rests on the beach. Barwon Coast provides a series of fauna pamphlets and regularly highlights fauna in advertorial columns in local press.

We continue to learn about fauna found in the sand dunes, one method is use of remote camera trapping, the images captured reinforce field observations of tracks and scats evidence.

Staff and community are encouraged to report fauna observations; marine, terrestrial and avian to build our awareness of the diversity of fauna in this landscape. Reports provided are represented on a map which can be viewed on the Barwon Coast website.

#### Pest plants

The Committee fully endorses and applies required financial resources that aim at habitat improvement throughout the sand dune system. Our qualified staff use a broad range of techniques including use of a range of differing herbicides which are specific to target plants.

Significant works have been undertaken to address the Vegetation Management Plan’s identified target species and work zones during the year. A manual woody weed biomass reduction has been the target approach for Ocean Grove dunes. In the Ocean Grove Spit and 13th Beach Zones herbicide application is the main control approach for woody and grass weeds. Previous works at the Bluff Zone have been maintained. The Coastal Operations’ program is strongly supported by engagement in volunteer programs and with support of professional contractors.

Staff awareness of new and emerging pest plants and acknowledgement of the need for persistence in control are keystones of effective control and eradication programs.

#### Pest animals

Flora and fauna management in the sand dune habitat necessitates an appropriate pest animal control program. The ongoing focus for control is particularly rabbits and red fox in the Bluff and Thirteenth Beach Zones in the coastal reserves. The programs are conducted by trained and experienced staff and best practice industry protocols are applied.

# NATURAL RESOURCE DEVELOPMENT

Natural resource development-managing public use and development of the reserves.

## Infrastructure and facilities

Throughout the reporting period Barwon Coast delivered a range of new infrastructure projects identified in the Coastal Management Plan and as well initiated preparations for further projects to support services to the community. Highlighted here are a few of the projects achieved and progressed.

**Barwon Heads Seawall and Promenade:** The Barwon Heads timber sea wall and adjoining promenade were severely impacted in a storm event in 2015 necessitating closure for public safety. Barwon Coast reinstated 200 meters of the wall which was open for public use over summer and completed during the reporting period.

**Ocean Grove Bridge Carpark:** An environmentally friendly 'Hybrid' toilet was constructed in this area to service the increased use of the area by bridge users and walkers. A beach shower was also incorporated into the design.

**32W Beacon:** The existing 'long drop' toilet was replaced by an environmentally friendly 'Hybrid' toilet in this area to service the increased use by surfers and other users of the area. Mains water connection and a beach shower was incorporated into the design.



Above: Barwon Heads sea wall.

**20W elevated boardwalk:** The construction of a new elevated timber boardwalk for the Barwon Estuary Walk on the river side of the Ocean Grove Spit near the Barwon Heads Bridge was completed. The boardwalk is for shared pedestrian and cycle use and will provide access close to the water line at higher tides.

**Surf Beach Complex – improve facility for users:** Barwon Coast has worked closely with the SLSC to progress the design and redevelopment of the Surf Beach Complex.



Left: Sea pounding the newly constructed Barwon Heads sea wall.



### Planning for use

Designs are in place to replace the beach access stairs at 31W. New designs incorporate a more resilient design in response to increasing occurrence and severity of events in this location.

Barwon Heads Sea Wall stage 2. Funding is being sought to replace the next section of the Barwon Heads Seawall and the design will complement the recent rebuild of the wall and promenade.

### Coastal dynamics

Ocean Grove Main Beach sand dunes continued to be severely impacted by winter storm events that threaten important public assets. Investigations for medium and longer term options for asset protection were investigated and a 50m long protective wall of geofabric bags was installed as a medium term solution until a longer term solution is finalised that also incorporates a replacement ramp.

Sections of 13th Beach were severely impacted and a set of stairs at 31W so damaged that they had to be demolished. A number of other access points required minor or major repairs.

As a partner in the Geelong Queenscliff Coastal Adaptation Program Barwon Coast supported the launch of 'Our Coast' ([www.ourcoast.org.au](http://www.ourcoast.org.au)) a community awareness program structured around the release of the Coastal Inundation Report prepared by Cardno. Barwon Coast also supported the preparation of a Geomorphology and Coastal Processes assessment report of the southern coastline of the Bellarine Peninsula.

### Asset and safety protection

Barwon Coast continued its program of both in house and external asset and safety protection particularly in the areas;

- Playgrounds
- Fire services
- Essential safety services in public buildings
- Tree inspections
- Monthly access reports in coastal reserves

Below left: Construction of geotextile sandbag revetment protection at Ocean Grove beach.

Below right: Ocean Grove Bridge Carpark Toilet Block.



# COMMUNITY

## Education

Barwon Coast provides coastal and marine environmental education free to school groups and organisations through the use of the Barwon Estuary Heritage Centre, the education room and field based programs. These programs cover a broad range of topics and learning outcomes from sustainability and responsible use of the marine and coastal environs.

During this reporting period, the education program reached around 40 groups with in excess of 1500 participants; an increase of over 600 from the previous year. The education room was also available free to community groups for their meetings or planning sessions.

The campers annual summer holiday program cost in excess of \$4000 and catered for 187 participants. The average age of participants was between 5-9 years. Participant numbers were significantly lower than the previous year for reasons unknown. Activities offered were Calico Craft, Migratory Birds, Fantastic Funky Fish, Coastcare Challenge, Estuary Discovery and Professor Brains.

The redevelopment of the new Barwon Coast website was completed and launched.

### Key Educational initiatives for this financial year:

- Barwon Coast partnered with Federation University final year Bachelor of Education students to develop a canine education kit. The kit engages students in an interactive way for them to gain understanding on how responsible pet ownership leads to greater protection of our native fauna and coastal dune systems.
- Meet the Neighbours community day was held at Ocean Grove in partnership with Ocean Grove Coastcare and Jimmy's Dog Training. This initiative was designed to engage walkers along our foreshore reserve learn about our amazing wildlife, how dogs respond differently to these animals, and offered free dog training advice.
- Habitat Gardens program with Barwon Heads Primary school students is an interactive learning program engaging the students to learn about the life cycle needs of local butterflies. The program included design and installation of a Butterfly Garden within the school grounds.
- The environment game from the Kids@theCoast activity booklet was expanded to 5 x 3 metre colourful giant game that can be played by any age at community events or within the school program.
- Presented Let Our Sea Be Plastic Bag Free program to G21 Environment Pillar which was successfully adopted as a priority project.

- Recycle Right bin headers for the caravan parks to engage visitors to correctly dispose of rubbish items were installed in both caravan parks.
- Incorporation of the Barwon Coast Community Boating Day into the Portarlington Mussel festival which attracts in excess of 22,000 visitors.

Media articles for the year totaled 19, including information about wildlife awareness, dune restoration works, responsible pet ownership, Green Army, and habitat gardens.

## Community Support

### Key community support for this financial year included:

- A summer shuttle bus between Ocean Grove and Barwon Heads was provided by Barwon Coast with help from sponsors Barwon Heads Community Bank and the City of Greater Geelong.
- Summer professional lifeguards at three beach sites; Ocean Grove Main Beach, 18W and 34W.
- Barwon Heads Festival of the Sea development of threatened species fact sheets.
- Parks Victoria support for Barwon River dogs day.
- Warralilly Pets Day Barwon Coast marquee in partnership with the City of Greater Geelong.
- Friends of the Hooded Plover Bellarine – Barwon Coast supplied warden kits and signage and media support.
- Provided assistance as required to the new Barwon Estuary Project.
- Barwon Heads Primary School nomination for Let Our Sea Be Plastic Bag Free, of which they were winners of the State Junior Landcare Team award.
- Barwon Heads Primary School Seal the Loop program and clean up the beach day.
- Community workshop of like-minded groups to engage with Barwon Coast to provide feedback on our performance.

### Barwon Coast continued to provide representation on:

G21 Environment Pillar, Local Port Management South West Forums, Bellarine Catchment Network, Hooded Plover Management, Plastic Bag Free, Coast to Coast National Conference working party, Caring for our Bays and Geelong Queenscliff Coastal Adaptation Program.

## Volunteer achievements

Barwon Heads community members have initiated and commenced the Barwon Estuary Project which is supported by 6 organisations. The project encourages individuals to record what they see along the estuary either in a diary or online.

Two new environmental groups have commenced in Barwon Heads.

Barwon Heads Landcare Group consists of local residents and others who have practical and theoretical abilities to increase local biodiversity values.

Friends of Barwon Riverside Campground, recognising the value of the opportunity to camp by the Barwon River undertook tree planting working bee activity.

Friends of the Hooded Plover Bellarine successfully protected a chick along 13th Beach.

Friends of the Lobster Pot engaged with over 1800 visitors to the centre during Festival of the Sea and had over 2000 visitors for the summer period.

Ocean Grove Coastcare conducted 5 working bees and attended 9 community days equating to 231 volunteer hours.

## Cultural Heritage Protection

In partnership with Bellarine Bayside provided a Wadawurrung cultural training day to two Green Army groups working across the Bellarine to create Aboriginal heritage links to the coastline.



**Images from top:** Ocean Grove Coastcare Meet the Neighbours Education Day, Warralily Pets day out, and Festival of the sea environmental games.



# ACCOMMODATION

## Barwon Coast operates two all-year accommodation operations; Barwon Heads Caravan Park and Riverview Family Caravan Park which offer a broad range of options in type and length of stay.

These business units provide a reliable and effective income stream for the Committee to be able to fulfil its broader management obligations of care and protection of the coastal reserves. The caravan parks are developed to meet the broad community expectation for service availability and quality of facilities through strategic business planning and engagement of capable staff. In the reporting period approximately \$680k was spent on replacing and improving park infrastructure.

### Barwon Heads Caravan Park

New or improved assets in the Barwon Heads Caravan Park totalled approximately \$113k during the reporting period, including the following projects.

- Extension of the camp kitchen including a new seating area and new flooring
- New pedestrian ramp with disabled access at park entrance
- New storage facility increasing the efficiency of cleaning operations
- Upgrade of 3 toilet blocks
- New bbq area and shelter

### Riverview Family Caravan Park

New or improved assets in the Riverview Family Caravan Park totalled approximately \$566k during the reporting period, including the following:

- A new kiosk; freestanding air-conditioned facility with an outdoor and undercover seating area
- Stage 1 of the reception redevelopment project; upgrades to in-house laundry, staff facilities and back-office
- Stage 1 of the power-leads project; one third of caravans have had power cables trenched providing safer surrounds and better amenity.
- North entrance; new turn-around bay to provide easier access to the park
- New duplex cabin to increase our cabin accommodation provision
- Playground fencing to separate common play facilities from guest caravans and cabins
- Upgrades to all toilet blocks
- New RV dump point at Northern entrance

### Riverside camping ground

Riverside camping ground offers a unique opportunity of unpowered camp sites situated between the river and the sea where camping takes place for the summer and the long weekends of autumn 2016.

The camping community who enjoy the social and environment features of the summer camping experience come together as Friends of Barwon Riverside Camp Ground and offered volunteer time to Barwon Coast undertaking tree planting in the spring to protect and enhance the vegetation.

Below: Barwon Heads Caravan Park Beach Houses, overlooking the mouth of the Barwon River.



Below: New kiosk at Riverview Family Caravan Park next to Barwon River.



## COMMERCIAL LEASES & LICENCES

Under the *Crown Land (Reserves) Act 1978* Barwon Coast manages Leases and Licences.

### Leases

Barwon Coast has two significant commercial hospitality leases, The Dunes Café within the Surf Beach Complex at Ocean Grove Main Beach, and At The Heads Restaurant and Bar next to the public jetty at Barwon Heads.

### Other Leases

Barwon Heads 13th Beach Surf Life Saving Club for their club house along 13th Beach, Barwon Heads Football and Netball Club for rooms in the multi-purpose facility situated within the Barwon Heads Caravan Park.

Barwon Heads Golf Club leases a small parcel of coastal land, and Barwon Heads Sailing Association leases a storeroom in the Ozone Latrine building.

### Licences

The Barwon Heads Football and Netball Club also holds a licence for the seasonal use of the multipurpose facility, oval, netball courts and car park areas.

Tour Operator Licences have also been provided to Surf Schools and Activity Providers, 8 and 11 licences respectively issued for periods of 3 to 5 years.

Below: Barwon Heads Football and Netball Club, within Barwon heads Caravan Park

## LOCAL PORT OF BARWON HEADS

Local Port operations – management of Local Port of Barwon Heads for safe boating.

The Local Port of Barwon Heads is managed by Barwon Coast under an agreement with the Department of Economic Development, Jobs, Transport and Resources. The agreement provides for a small annual funding appropriation to support the Local Port activity.

A Safety and Environment Management Plan (SEMP) guides the operation of the Local Port. The implementation of the plan is audited on a triennial basis with the recent audit being undertaken in March 2016. The audit identified, 'Overall, substantial compliance is being achieved against specifications contained in the current SEMP.

In December new aids to navigation lead marks and a sector light were provided to support the safe navigation of the entry into the Barwon River from Bass Strait.

Right: Navigation mark river entry approach lead mark day shape and sector light.



## FINANCIAL STATEMENTS

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Comprehensive Income Statement

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Statement of Financial Position

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Statement of Changes In Equity

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Statement of Cash Flows

**Page 22**

Notes to the Financial Statements

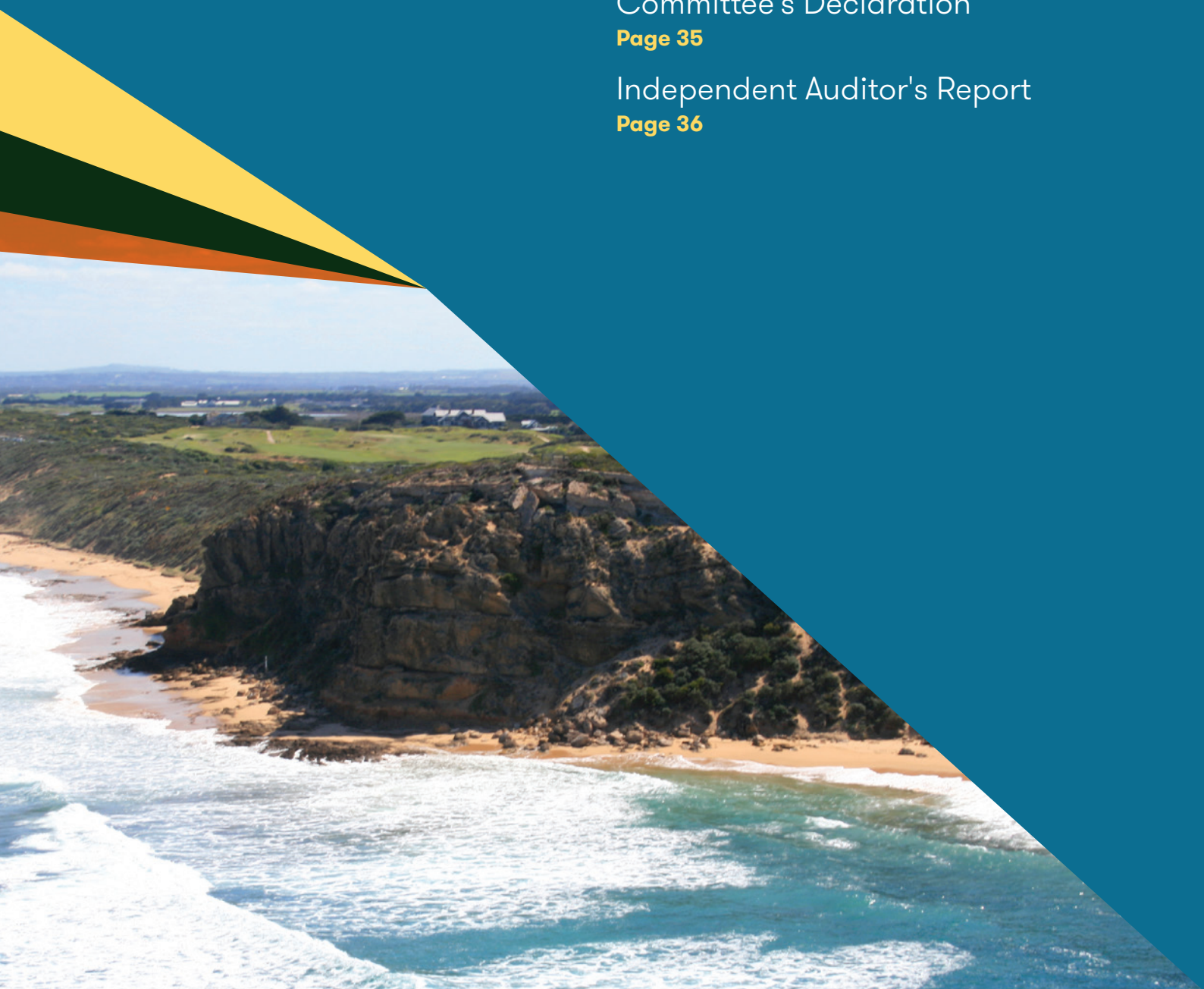
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Committee's Declaration

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Independent Auditor's Report

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**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## COMMITTEE'S REPORT

Your committee members submit the financial report of Barwon Coast Committee of Management Inc. for the financial year ended 30 June 2016.

### Committee Members

The names of committee members throughout the year and at the date of this report are:

Phil Emery	Chair from 1st August 2015
Tony Overman	Chair until 30th September 2015
Mark Rodrigue	
Sandra Gatehouse	
Briony Darcy	
Kerry Petty	
Ross Middleton	
Ron Patterson	

### Principal Activities

Barwon Coast Committee of Management Inc. ("Barwon Coast") was declared a corporation under section 14(2) of the *Victorian Crown Land (Reserves) Act 1978* from 1 July 1995. The registered office and principal place of operations is located at Barwon Heads, Victoria 3227. The principal activities of Barwon Coast during the financial year were predominately the maintenance of coastal crown land foreshore reserves, the provision of camping and accommodation within those reserves and management of the Local Port of Barwon Heads.

Barwon Coast is responsible for the management of thirteen kilometres of coastal crown land that extends from Black Rock to Collendina including the township beaches of Barwon Heads and Ocean Grove in Victoria.

### Significant Changes

None

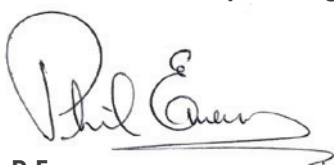
### Operating Result

	2016	2015
The net profit/(loss) of Barwon Coast for the year:	\$246,580	\$606,368

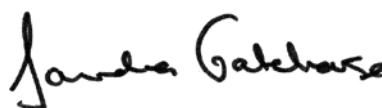
### Auditor's Independence Declaration

The lead auditor's independence declaration for the year ended 30 June 2016 has been received and can be found on page 36 of the financial report.

**This committee's report is signed in accordance with a resolution of the Committee of Management.**



**P. Emery**  
Chairman of the Committee



**Sandra Gatehouse**  
Audit Sub-Committee Chair

Dated this 20th day of September 2016.

**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## COMPREHENSIVE INCOME STATEMENT

	Note	2016 \$	2015 \$
<b>REVENUE</b>			
Revenue from Operating Activities	2	5,961,473	5,523,586
Grants for Capital Development		15,000	–
		<b>5,976,473</b>	<b>5,523,586</b>
<b>EXPENDITURE</b>			
Expenditure from Operating Activities	3	4,957,626	4,214,937
Depreciation	3, 4	772,266	702,281
		<b>5,729,892</b>	<b>4,917,218</b>
<b>SURPLUS/(LOSS) FROM CONTINUING OPERATIONS</b>		<b>246,580</b>	<b>606,368</b>
<b>Other comprehensive income</b>		–	–
<b>Total comprehensive income for the year</b>		<b>246,580</b>	<b>606,368</b>
<b>Total comprehensive income attributable to retained surplus</b>		<b>246,580</b>	<b>606,368</b>

The accompanying notes form an integral part of these financial statements.

**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## STATEMENT OF FINANCIAL POSITION

	Note	2016 \$	2015 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	5	2,311,720	3,476,568
Other term deposits	6	1,100,000	0
Trade and other receivables	7	23,945	43,519
<b>TOTAL CURRENT ASSETS</b>		<b>3,435,665</b>	<b>3,520,087</b>
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	4, 8	14,534,243	13,721,996
<b>TOTAL NON-CURRENT ASSETS</b>		<b>14,534,243</b>	<b>13,721,996</b>
<b>TOTAL ASSETS</b>		<b>17,969,908</b>	<b>17,242,083</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	9	1,734,657	1,511,805
Deferred income	10	185,000	0
Employee entitlements	11	518,201	462,847
<b>TOTAL CURRENT LIABILITIES</b>		<b>2,437,858</b>	<b>1,974,652</b>
<b>NON-CURRENT LIABILITIES</b>			
Employee entitlements	11	61,533	43,495
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>61,533</b>	<b>43,495</b>
<b>TOTAL LIABILITIES</b>		<b>2,499,391</b>	<b>2,018,147</b>
<b>NET ASSETS</b>		<b>15,470,517</b>	<b>15,223,937</b>
<b>EQUITY</b>			
Retained Surplus		15,470,517	15,223,937
<b>TOTAL EQUITY</b>		<b>15,470,517</b>	<b>15,223,937</b>

The accompanying notes form an integral part of these financial statements.



**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## STATEMENT OF CHANGES IN EQUITY

	Retained Surplus \$
Balance at 1 July 2014	14,617,569
Total comprehensive income for the year 4	606,368
<b>Balance at 30 June 2015</b>	<b>15,223,937</b>
Balance at 1 July 2015	15,223,937
Total comprehensive income for the year	246,580
<b>Balance at 30 June 2016</b>	<b>15,470,517</b>

## STATEMENT OF CASH FLOWS

	Note	2016 \$	2015 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from site fees, leases and other		6,285,423	5,695,278
Payments to suppliers and employees		(4,770,508)	(4,734,127)
Interest received		95,038	106,527
Net cash inflows from operating activities	12 (b)	1,609,953	1,067,678
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payment for property, plant and equipment		(1,677,722)	(1,164,059)
Proceeds on sale of property, plant and equipment		2,921	91,032
Net cash outflows used in investing activities		(1,674,801)	(1,073,027)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Receipts/Payments from Financing Activities		-	-
Net cash inflows (outflows) from financing activities		-	-
Net increase/(decrease) in cash held		<b>(64,848)</b>	<b>(5,349)</b>
<b>RECONCILIATION OF CASH</b>			
Cash and cash equivalents at the end of the financial year as shown in the Cash Flows Statement is reconciled to the related items in the balance sheet as follows:			
Net increase/(decrease) in cash held		(64,848)	(5,349)
Cash at beginning of the year		3,476,568	3,481,917
<b>Cash at the end of the year</b>	5, 12 (a)	<b>3,411,720</b>	<b>3,476,568</b>

The accompanying notes form an integral part of these financial statements.

**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## NOTES TO THE FINANCIAL STATEMENTS

### Note 1: Summary of Significant Accounting Policies

Barwon Coast Committee of Management Inc. (Barwon Coast) has for the first time for the financial year ended June 2016 applied Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards and AASB 2010–2: Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB). The entity is not-for-profit for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements were authorised for issue on 20th September 2016 by the entity's Committee of Management.

#### ACCOUNTING POLICIES

##### a. Revenue

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers. Site fees and on site accommodation revenues are recognised in the accounting period to which they relate with deposits and receipts held as deferred income (liability) until earned.

Non-reciprocal grant revenue is recognised in profit or loss when the entity obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant can be measured reliably.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

When grant revenue is received whereby the entity incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the state of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

Barwon Coast receives non-reciprocal contributions of assets from the government and other parties for zero or a nominal value. These assets are recognised at fair value on the date of acquisition in the statement of financial position, with a corresponding amount of income recognised in profit or loss.

Donations and bequests are recognised as revenue when received.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax.

##### b. Property, Plant and Equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(d) for details of impairment).

Profits and losses on disposal of fixed assets are brought to account in determining the result for the year.

Plant and equipment that have been contributed at no cost, or for nominal cost, are valued and recognised at the fair value of the asset at the date it is acquired.

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### b. Property, Plant and Equipment (continued)

#### Depreciation

The depreciable amount of all fixed assets, including buildings is depreciated on a straight line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use.

Work in Progress is shown at cost and is not depreciated until such time as work is completed and the asset is fit for use. When Work in Progress is complete the asset is transferred to Property, Plant and Equipment.

The depreciation rates used for each class of depreciable assets are:

<b>Class of fixed asset</b>	<b>Depreciation rate</b>
Buildings	2% – 10%
Infrastructure	1.5% – 20%
Facilities	5% – 33.3%
Office Equipment	5% – 33.3%
Motor Vehicles and Plant	12% – 20%
General Equipment	5% – 50%
Work in Progress	nil%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

### c. Financial Instruments

#### Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the company commits itself to either purchase or sell the asset (ie trade date accounting is adopted). Financial instruments are initially measured at fair value.

#### Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value or cost.

#### Financial assets at fair value through profit or loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short-term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

### d. Impairment of Assets

At the end of each reporting period, the entity assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs. Impairment testing is performed annually for goodwill and intangible assets with indefinite lives.

### e. Employee Benefits

#### Short-Term Employee Benefits

Provision is made for the entity's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The entity's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

#### Other Long-Term Employee Benefits

The entity classifies employees' long service leave and annual leave entitlements as other long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.



**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### e. Employee Benefits (continued)

The entity's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the entity does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

#### *Retirement Benefit Obligations*

##### *Defined contribution superannuation benefits*

All employees of the entity receive defined contribution superannuation entitlements, for which the entity pays the fixed superannuation guarantee contribution (currently 9.5% of the employee's average ordinary salary) to the employee's superannuation fund of choice. All contributions in respect of employees' defined contribution entitlements are recognised as an expense when they become payable. The entity's obligation with respect to employees' defined contribution entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the entity's statement of financial position.

### f. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

### g. Goods and Service Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

### h. Income Tax

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

### i. Provisions

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

### j. Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

### k. Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the company during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

### l. Critical Accounting Estimates and Judgements

The committee members evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the organisation.

#### *Key Estimates*

##### *Employee Benefits*

For the purpose of measurement, AASB 119: Employee Benefits (September 2011) defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related services. As the company expects that most employees will not use all of their annual leave entitlements in the same year in which they are earned or during the 12-month period that follows, the members believe that obligations for annual leave entitlements satisfy the definition of other long-term employee benefits and, therefore, are required to be measured at the present value of the expected future payments to be made to employees.

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 2: Revenue

	2016 \$	2015 \$
<b>REVENUE FROM CARAVAN PARKS</b>		
Barwon Heads Caravan Park	2,792,028	2,650,202
Riverview Family Caravan Park	2,479,212	2,283,485
Riverside camping	333,273	288,897
	5,604,513	5,222,584
<b>OTHER INCOME</b>		
Foreshore leases, licences and permits	127,940	117,741
Interest received on financial assets	95,038	106,527
Grants – operating	91,269	45,889
Grants – capital	15,000	–
Other income	42,712	30,845
	371,960	301,002
<b>TOTAL REVENUE</b>	<b>5,976,473</b>	<b>5,523,586</b>

### Note 3: Expenses

<b>OPERATING EXPENSES BY FUNCTION</b>		
Barwon Heads Caravan Park operating expenses	1,147,115	1,096,079
Riverview Family Caravan Park operating expenses	997,481	908,107
Riverside camping operating expenses	111,438	101,796
Maintenance – foreshore reserves	1,154,101	1,064,289
Administration – management/reception/provisions	988,208	673,579
Community education and natural resources protection	204,091	212,306
Motor vehicles and plant expenses	100,597	106,001
Local Port of Barwon Heads Expenses	58,798	29,431
Foreshore leases, licences and permits expenses	102,588	8,350
Depreciation expense	772,266	702,281
Property, plant and equipment write down	93,209	15,000
<b>TOTAL EXPENSES</b>	<b>5,729,892</b>	<b>4,917,218</b>

**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 4: Correction of Error

Due to an error in previous financial years a group of assets called Port Assets were shown on the Statement of Financial Position and depreciated through the Statement of Financial Performance. The error had the effect of overstating net assets and total equity by \$137,868, and overstating expenses and understating the net result by \$35,269 in 2014/15.

	Note	Reported 2015	Adjustment	Restated 2015
<b>COMPREHENSIVE INCOME STATEMENT (EXTRACT)</b>				
Depreciation Expenses	4	737,550	(35,269)	702,281
Expenditure from Operating Activities	4	4,953,651	(35,268)	4,918,383
Net Result from Operating Activities	4	571,099	35,269	606,368
<b>Total Comprehensive Result for the Year</b>	<b>4</b>	<b>571,099</b>	<b>35,269</b>	<b>606,368</b>
<b>STATEMENT OF FINANCIAL POSITION (EXTRACT)</b>				
Property, Plant and Equipment	4	13,859,864	(137,868)	13,721,996
Total Non Current Assets	4	13,859,864	(137,868)	13,721,996
Total Assets	4	17,379,951	(137,868)	17,242,083
Retained surplus	4	15,361,805	(137,868)	15,223,937
<b>Total Equity</b>	<b>4</b>	<b>15,361,805</b>	<b>(137,868)</b>	<b>15,223,937</b>

### Note 5: Cash and Cash Equivalents

	2016 \$	2015 \$
Cash at bank	889,794	774,818
Short Term Cash Investments	1,420,176	2,700,000
Cash on hand	1,750	1,750
<b>Total</b>	<b>2,311,720</b>	<b>3,476,568</b>

### Note 6: Financial Assets

Term Deposits held Longer than 3 months	1,100,000	-
<b>Total</b>	<b>1,100,000</b>	<b>-</b>

### Note 7: Trade and Other Receivables

<b>CURRENT</b>		
Trade debtors	21,961	36,465
GST input	1,984	7,054
<b>Total</b>	<b>23,945</b>	<b>43,519</b>

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 8: Property, Plant and Equipment

Cost and accumulated depreciation comparatives have been amended to show the correct balances as at 30 June 2015. There is no change to the written down value of those balances.

	2016 \$	2015 \$
<b>BUILDINGS</b>		
<b>Barwon Heads Caravan Park</b>		
At cost	4,141,229	4,065,863
Less accumulated depreciation	923,407	825,739
Total	3,217,822	3,240,124
<b>Riverview Family Caravan Park</b>		
At cost	1,675,949	1,495,855
Less accumulated depreciation	315,739	277,404
Total	1,360,209	1,218,451
<b>Accommodation On Site</b>		
At cost	1,380,699	1,231,469
Less accumulated depreciation	643,178	548,059
Total	737,521	683,410
<b>Ocean Grove Surf Beach Complex</b>		
At cost	588,505	588,505
Less accumulated depreciation	316,660	299,549
Total	271,845	288,955
<b>Sundry Buildings</b>		
At cost	2,009,197	1,822,718
Less accumulated depreciation	317,343	267,814
Total	1,691,855	1,554,904
<b>BUILDINGS Total</b>		
<b>At cost</b>	<b>9,795,578</b>	<b>9,204,410</b>
<b>Less accumulated depreciation</b>	<b>2,516,326</b>	<b>2,218,565</b>
<b>Total</b>	<b>7,279,252</b>	<b>6,985,845</b>



**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 8: Property, Plant and Equipment continued

	2016 \$	2015 \$
<b>INFRASTRUCTURE</b>		
<b>Barwon Heads Caravan Park</b>		
At cost	1,126,912	1,126,912
Less accumulated depreciation	286,041	253,946
<b>Total</b>	<b>840,871</b>	<b>872,966</b>
<b>Riverview Family Caravan Park</b>		
At cost	1,606,712	1,496,573
Less accumulated depreciation	374,543	328,417
<b>Total</b>	<b>1,232,169</b>	<b>1,168,156</b>
<b>Sundry Infrastructure</b>		
At cost	5,091,239	4,330,457
Less accumulated depreciation	1,245,108	1,086,134
<b>Total</b>	<b>3,846,131</b>	<b>3,244,323</b>
<b>INFRASTRUCTURE Total</b>		
<b>At cost</b>	<b>7,824,863</b>	<b>6,953,943</b>
<b>Less accumulated depreciation</b>	<b>1,905,691</b>	<b>1,668,498</b>
<b>Total</b>	<b>5,919,172</b>	<b>5,285,445</b>
<b>FACILITIES</b>		
<b>Barwon Heads Caravan Park</b>		
At cost	245,297	207,452
Less accumulated depreciation	164,307	139,921
<b>Total</b>	<b>80,990</b>	<b>67,531</b>
<b>Riverview Family Caravan Park</b>		
At cost	488,274	361,939
Less accumulated depreciation	257,854	217,554
<b>Total</b>	<b>230,419</b>	<b>144,384</b>
<b>Sundry Facilities</b>		
At cost	739,516	651,174
Less accumulated depreciation	241,938	199,262
<b>Total</b>	<b>497,578</b>	<b>451,912</b>
<b>FACILITIES TOTAL</b>		
<b>At cost</b>	<b>1,473,087</b>	<b>1,220,564</b>
<b>Less accumulated depreciation</b>	<b>664,100</b>	<b>556,737</b>
<b>Total</b>	<b>808,987</b>	<b>663,827</b>

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 8: Property, Plant and Equipment continued

	2016 \$	2015 \$
<b>OFFICE EQUIPMENT</b>		
At cost	213,523	165,064
Less accumulated depreciation	139,792	87,427
<b>Total</b>	<b>73,731</b>	<b>77,637</b>
<b>MOTOR VEHICLES &amp; PLANT</b>		
At cost	525,327	454,623
Less accumulated depreciation	191,187	129,428
<b>Total</b>	<b>334,140</b>	<b>325,195</b>
<b>GENERAL EQUIPMENT</b>		
At cost	105,710	74,933
Less accumulated depreciation	53,016	37,193
<b>Total</b>	<b>52,694</b>	<b>37,740</b>
<b>WORK IN PROGRESS</b>		
At cost	66,267	346,307
<b>Total</b>	<b>66,267</b>	<b>346,307</b>
<b>TOTAL PROPERTY, PLANT &amp; EQUIPMENT</b>		
At cost	20,004,356	18,419,843
Less accumulated depreciation	5,470,113	4,697,847
<b>Total</b>	<b>14,534,243</b>	<b>13,721,996</b>

**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965

Financial Report for the Year Ended 30 June 2016

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

[illegible]

1. 26,190 was expensed from VIP during the year.

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 9: Trade and Other Payables

	2016 \$	2015 \$
Trade creditors	148,956	80,591
Accrued charges	90,684	142,836
Caravan parks booking fees in advance	1,495,783	1,288,378
GST Outwards	22	-
Wages Clearing	-	-
Other	(788)	-
<b>Total</b>	<b>1,734,657</b>	<b>1,511,805</b>

### Note 10: Deferred Income

Grants in Advance	185,000	-
	<b>185,000</b>	-

Deferred income consists of government grants received in advance for works to be undertaken by the entity over the next 12 months.

### Note 11: Provisions

<b>CURRENT</b>		
Employee entitlements – Annual Leave	204,123	154,226
– Long Service Leave	314,078	308,621
	<b>518,201</b>	<b>462,847</b>
<b>NON-CURRENT</b>		
Employee entitlements – Long service Leave	61,533	43,495
	<b>61,533</b>	<b>43,495</b>
	<b>579,734</b>	<b>506,342</b>

<b>MOVEMENT IN EMPLOYEE BENEFITS</b>	<b>\$</b>
Analysis of total provisions:	
Opening balance at 1 July 2015	506,342
Additional provisions raised during the year	217,344
Amounts used	-143,951
<b>Balance at 30 June 2016</b>	<b>579,734</b>



**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 11: Provisions (continued)

#### PROVISION FOR EMPLOYEE BENEFITS

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data. The measurement and recognition criteria for employee benefits have been discussed in Note 1(e).

### Note 12: Cash Flow Information

#### (a) Reconciliation of cash

For the purposes of the statement of cash flows, the entity considers cash to include cash on hand, in banks and bank overdrafts. Cash at the end of the reporting period as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

	2016 \$	2015 \$
Cash at Bank	889,794	774,818
Short term cash investments and other term deposits	1,420,176	2,700,000
Cash on hand	1,101,750	1,750
	<b>3,411,720</b>	<b>3,476,568</b>

## NOTES TO THE FINANCIAL STATEMENTS CONTINUED

### Note 12: Cash Flow Information (continued)

#### (b) Reconciliation of net cash used in operating activities to operating result

	2016 \$	2015 \$
Operating (profit)/loss	246,580	606,368
Property, plant and equipment write down	93,209	15,000
Loss (gain) on disposal of property, plant and equipment	(2,921)	8,836
Depreciation	772,266	702,281
(Increase)/decrease in receivables	14,504	(15,409)
Increase/(decrease) in payables	20,517	(99,634)
Increase/(decrease) in deferred income	392,405	(33,309)
Increase/(decrease) in provisions	73,392	(98,783)
<b>Net cash provided by operating activities</b>	<b>1,609,953</b>	<b>1,085,350</b>

### Note 13: Related Parties

The Committee of Management members are the only related parties.

During the year there were no financial transactions with related parties and no remuneration or benefits were paid for the performance of their duties.

### Note 14: Key Management Personnel Compensation

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.

The totals of remuneration paid to key management personnel of the company during the year are as follows:

	2016 \$	2015 \$
Key management personnel compensation	342,662	282,994

### Note 15: Capital Commitments

There were no capital commitments at the financial year end. (2015:nil)

### Note 16: Contingent Liabilities

There were no contingent liabilities at the financial year end. (2015:nil)

### Note 17: Events After the Reporting Period

Committee members are not aware of any significant events since the end of the reporting period.

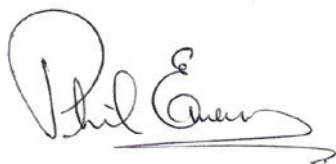
**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965  
Financial Report for the Year Ended 30 June 2016

## COMMITTEE MEMBERS' DECLARATION

In accordance with a resolution of Barwon Coast Committee of Management Inc. the Committee members of the entity declare that:

- 1 The financial statements and notes, as set out on pages 18 to 34:
  - a comply with Australian Accounting Standards – Reduced Disclosure Requirements; and
  - b give a true and fair view of the financial position of the entity as at 30 June 2016 and of its performance for the year ended on that date.
- 2 At the date of this statement, there are reasonable grounds to believe that Barwon Coast will be able to pay its debts as and when they fall due.

For and on behalf of the Committee:



**Phil Emery**  
Chairman of the Committee



**Sandra Gatehouse**  
Audit Sub-Committee Chair

Dated this 20th day of September 2016.

**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965

Financial Report for the Year Ended 30 June 2016

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BARWON COAST COMMITTEE OF MANAGEMENT INC

### **Report on the Financial Report**

We have audited the accompanying financial report of Barwon Coast Committee of Management Inc., which comprises the statement of financial position as at 30 June 2016, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the committee statement.

### **Directors' Responsibility for the Financial Report**

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (including Australian Accounting Interpretations) and the *Crown Lands (Reserves) Act 1978* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Independence**

In conducting our audit, we have complied with our professional requirements and the independence requirements of the *Crown Lands (Reserves) Act 1978*.



**Barwon Coast Committee of Management Inc.** ABN 16 921 392 965

Financial Report for the Year Ended 30 June 2016

**Opinion**

In our opinion:

- (a) the financial report of Barwon Coast Committee of Management Inc. is in accordance with the *Crown Lands (Reserves) Act 1978*, including:
- (i) giving a true and fair view of the company's financial position as at 30 June 2016 and of its performance for the year ended on that date; and
  - (ii) complying with Australian Accounting Standards- Reduced Disclosure Requirements (including Australian Accounting Interpretations).



Stephen Kirtley  
**Director**

Dated this 7<sup>th</sup> day of October, 2016

101 West Fyans Street  
**Geelong Victoria 3220**

## Contact Barwon Coast Committee of Management Inc.

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